

# Process Evaluation of Anti Retroviral Drug Distribution at Health Facilities in Jimma Zone, Southwest Ethiopia

# By Eyerusalem Animut, (B.Pharm, M&E graduating student))

An Evaluation Thesis Submitted to the Department of Health Services Management for the Partial Fulfillment of the requirements for the Degree of Masters of Science in Health Monitoring and Evaluation

> June 2011 Jimma, Ethiopia

# Process Evaluation of Antiretroviral Drugs Distribution at Health Facilities in Jimma Zone

# By

# **Eyerusalem Animut**

(B.Pharm, M&E graduating student)

# **Advisors:**

- 1. Mirkuzie Woldie (MD, MPH)
- 2. Shimeles Ololo (BSc.PH, MPH)

June 2011 Jimma, Ethiopia

# **Abstract**

**Background**: Ethiopia has one of the largest populations of HIV infected people in the world, with an estimated 1.1 million people living with HIV in 2009. Anti Retroviral Therapy program is one of the interventions to avert HIV/AIDS. The final goal of the Anti Retroviral Therapy programme is to reduce HIV related morbidity, mortality, and mitigate the impact of the AIDS epidemic. To achieve these goals continuous supply management of Anti Retro Viral drugs is the main component. Effective Anti Retro Viral drugs distribution enable every HIV/AIDS patient who needs Anti Retro Viral drugs to get and use as required. The interest of stakeholders and unavailability of such previous study in the area initiated us to conduct this evaluation.

**Objective**: This evaluation aimed to assess the level of implementation of Anti Retro Viral drugs distribution service in terms of availability of resources, compliance of the activities to national protocols and accommodation of the services.

**Methods:** Case study design employing both quantitative and qualitative methods was conducted in Jimma Zone. The health facilities were selected using simple random sampling technique. Data collection methods were exit interview, document review, observation and expert interview. Quantitative data was analyzed using SPSS software. Qualitative data was analyzed manually and summarized into key thematic area. The achievement of the program was judged based on judgment matrix developed with stakeholders.

**Results:** The availability of resources in the study area was 81.64% and judged as medium achievement. Some of key Standard Operating Procedure forms, Anti Retroviral Therapy trained pharmacy professionals, inventory control system and counseling guidelines were not available in some of the facilities. The compliance to national standards was 77.2% and judged as medium achievement, and the utilization of the key Standard Operating Procedure forms and using inventory control system both at dispensary and storage area was low. The accommodation of the service was 96.55% and judged as high achievement according to the rating parameter. The overall implementation of the program was 81.87% and judged as medium achievement.

Conclusion: The resources needed and recommended by guidelines were available except Anti Retroviral Therapy trained pharmacy professionals and guidelines for counseling in some of health facilities. The utilization of key Standard Operating Procedure forms such as expiry date tracking chart, Anti Retro Viral drugs dispensing and consumption summary and stock record card was not low. Training of pharmacy professional on basic Anti Retroviral Therapy, making available the key Standard Operating Procedure forms and designing mechanisms to guarantee their utilization were the main recommendations.

# **Table of contents**

Abstracti	iii
Table of contents	iv
List of Figures	vi
List of Tablesv	⁄ii
Acknowledgementvi	iii
Abbreviations/Acronyms	
Chapter 1 Background	
1.1 Magnitude of HIV/AIDS and Its Impact	1 1 2
1.3.2 Socio political Context of ARV Drugs Supply Management	
1.3.3 Objective of the ARV Drugs Supply Management	
1.3.4 ARV Drugs Distribution	
1.3.5 Stage of Development of ARV Drugs Distribution	
1.3.6 Resources of ARV Drugs Distribution	
1.3.7 Logical model of ARV Drugs Distribution	
1.4 Statement of Problem	
1.5 Rationale for the Evaluation	9
Identification of key stakeholders	0
Stakeholder participation	0
Communication with the stakeholders	1
Chapter 4 Evaluation Questions and Objectives of the evaluation	5
4.1 Evaluation Questions	5
4.2 Evaluation Objectives	
General Objective	
Specific Objectives	
5.1 Study area and period	
5.2 Evaluation focus and approach	
5.3 Evaluation Dimensions	
5.4 Conceptual Framework	
5.5 Evaluation design	
5.6 Study population	
5.7 Sampling technique and Sample size	
	23

5.10 Instruments for data collection	24
5.11 Variables	25
5.12 Data Collection Procedures	25
5.13 Data quality Control	26
5.14 Data management and Analysis	26
5.15 Indicators and Bases for Judgment	27
5.16 Operational Definition	28
5.17 Ethical Issues	
5.18 Evaluation Dissemination Plan	29
5.19 Limitation of the Evaluation	29
Chapter 6 Results	30
6.1 Availability of Resources	30
Key SOP forms,	
6.2 Compliance to Guidelines, and Standard Operating Procedure I	
0.2 Compliance to Guidennes, and Standard Operating Procedure 1	
6.3 Accommodation of ARV drugs dispensing service	
Chapter 7 Discussion	
•	
Chapter 8 Conclusion and Recommendation	
8.1 Conclusion	
8.2 Recommendation	56
Chapter 9 Meta Evaluation	
Chapter 9 Meta Evaluation	57
•	57 59
References	57 59 63
References Annex	57 59 63
References  Annex	576363 es in Jimma Zone,
References	575963 es in Jimma Zone,64
References	
References	57
References	
References	
References	
References	
References	57

# **List of Figures**

Figure 1: Logic Model of ARV drugs Distribution at Health Facilities in Jimma Zone,
December 2010
Figure 2: Conceptual frame work of ARV drugs distribution at Health facilities in
Jimma zone, December 2010
Figure 3: Schematic Diagram showing selection of Health facilities for the Evaluation
in Jimma Zone, December 2010

# **List of Tables**

Table 1: Stakeholder Analysis Matrix for Evaluation of ARV drugs Distribution in
Jimma Zone, December 2010
Table 2: Health facilities included in the study and allocation of ART patients for exit
interview, and experts for interview, document review and observation at Health
facilities in Jimma, December 2010
Table 3: Basis for Judgment of dimensions and over all implementation of ARV drugs
distribution, Jimma zone, December 2010
Table 4: Availability of key SOP forms, at health facilities in Jimma Zone, December
2010
Table 5: Availability of pharmacy professionals trained on ART at health facilities,
Jimma Zone, December 2010
Table 6: Availability of ARV drugs during data collection period at health facilities in
Jimma Zone, December 2010
Table 7: Analysis and Judgment Matrix of the Availability of resources for ARV drugs
distribution at Health facilities in Jimma Zone, December 2010
Table 8: Utilization of SOP forms at health facilities in Jimma Zone, December 201035
Table 9: Percentage of Health facilities maintaining acceptable storage condition for
ARV drugs at health facilities in Jimma Zone, December 2010
Table 10: Percentage ART site dispensaries maintaining dispensing environment and
stock management, Jimma Zone, December 2010
Table 11: Socio-demographic Characteristics of ART patients at health facilities in
Jimma Zone, December 2010
Table 12: Proportion of patients who have got the four key messages during
dispensing, Jimma Zone, December 2010
Table 13: Statistical analysis results socio demographic characteristics of patients with
the variables in the information provision during dispensing, December 2010
Table 14: Analysis and Judgment Matrix of compliance dimension for ARV drugs
distribution at Health facilities in Jimma Zone, December 2010
Table 15: Perception of ART patients on Accommodation of the service, Jimma Zone,
December 2010
Table 16: Statistical analysis result of socio demographic variables with dependent
variables of accommodation, December 2010
Table 17: Analysis and Judgment Matrix of accommodation dimension for ARV drugs
distribution at Health facilities in Jimma Zone, December 2010
Table 18: Overall implementation of ARV drugs Distribution at Health facilities in
Jimma Zone, December 2010

# Acknowledgement

Firstly I would like to express my deep appreciation and sincerely thanks to my advisors Dr. Mirkuzie Woldie and Mr. Shimeles Ololo for their unreserved assistance in giving me timely comment and relevant guidance and support. My heartfelt gratitude also extends to all instructors of M&E course for raising me to the level of evaluator. I would also like to acknowledge Jimma Zone Health Department ART focal person, Jimma PFSA hub distribution officer, SCMS and SPS staffs, staffs of Health facilities and ART patients who are participated as exit interviewees. Last but not least my special thanks go to my family and my friends in Jimma University.

# **Abbreviations/Acronyms**

ART Antiretroviral Therapy

ARV Antiretroviral

DACA Drug Administration and Control Authority

DHO District Health Office

DTC Drug and Therapeutic committee

DIC Drug Information Center

HCT HIV Counseling and Testing

IEC/BCC: Information, Education and Communication/

Behavioral Change Communication

LMIS Logistic Management Information System

MOH Minister of Health

NGOs None Governmental Organization

PFSA Pharmaceutical Fund and Supply Agency

PMTCT Prevention of Mother to Child Transmission

RHBs Regional Health Bureau

SCMS Supply Chain Management System

SOPs Standard Operating Procedures

SPS Strengthening Pharmaceutical System

USAID United States Agency for International Development

WHO World Health Organization

# **Chapter 1 Background**

# 1.1 Magnitude of HIV/AIDS and Its Impact

Almost 60 million people have been infected with HIV and 25 million people have died of HIV-related causes since the beginning of the epidemic. According to AIDS epidemic update 2009 G.C report, it was estimated that 33.4 million people were living with HIV worldwide in 2008 G.C. This was 20% higher than the number in 2000G.C and the prevalence was roughly threefold higher in 1990 G.C. Also in 2008 G.C, an estimated 2.7 million new HIV infections and 2 million deaths due to AIDS –related illness occurred worldwide.<sup>1</sup>

Sub-Saharan Africa remains the region most heavily affected by HIV. In 2008 G.C, sub-Saharan Africa accounted for 67% of HIV infections worldwide, 68% of new HIV infections among adults and 91% of new HIV infections among children. The region also accounted for 72% of the world's AIDS-related deaths in 2008 G.C.<sup>1</sup>

Ethiopia is the second most populous and one of the seriously affected countries in sub Saharan Africa.<sup>2</sup> In 2009 G.C an estimated 1.1 million people living with HIV and the prevalence in all ages estimated to be 2.3 between 1.8 and 2.8 in males and females respectively. In the same year about 336,160 populations need ART.<sup>3</sup>

In Oromia Region according to the 2007G.C single point estimate 265,458 people live with HIV/ADIS; 29,225 new HIV infections and 10,833 annual ADIS deaths, and adult prevalence both in rural and urban was 1.5 (between 1.2 and 1.8 in male and female respectively), and also there were 80,358 patients in need of ART by 2009 G.C. <sup>3</sup> In Jimma zone as the annual report of 2009/2010 showed, the positivity rate was 0.6 and 0.3for female and male population respectively. <sup>4</sup>

# 1.2 Interventions to avert the HIV/AIDS

Ethiopia has significantly expanded its response to the epidemic since enactment of the National HIV/AIDS Policy in 1998 G.C. In 2001G.C, the National HIV/AIDS Prevention and Control Council declared HIV as a national emergency; this was

followed by various interventions focusing on prevention, risk reduction, and behavioral change. <sup>5</sup> The major components of the intervention are HIV testing and Counseling, Prevention of mother- to- child transmission of HIV, Infection Prevention, Antiretroviral Therapy, opportunistic infection management, and ensuring the quality of all services. <sup>6</sup>

Similarly in the study area the major interventions as indicated by 2009/2010 G.C annual report of the Zone include: Information, Education and Communication/Behavioral Change Communication (IEC/BCC), condom promotion and distribution; Voluntary Counseling and Testing (VCT) and; prevention of mother to child transmission of HIV/AIDS; management of sexually transmitted infections; ART service for those infected by the virus; care and support.<sup>4</sup>

In 2003G.C Ethiopia introduced its fee based ART program with the goal of reducing HIV related morbidity and mortality; improving the quality of life of people living with HIV; and mitigating some of the impact of the epidemic. The free ART was launched in 2005 G.C and the service decentralized to health centers. <sup>2</sup> In the study area ART service started in 2005 G.C. In order to achieve these goals effective ARV drug supply management is essential part of ART program as it ensures uninterrupted supply of ARV drugs and their proper use.

# 1.3 Overview of the program:

# 1.3.1 ARV Drug Supply Management

ARV Drug supply management is a process of ensuring regular availability of the right drug products, at the right quantities, of the right quality and reasonable price, where they are needed, at the right time and ensuring their proper use. <sup>6</sup>

ARV drugs supply management is quite different and particularly challenging compared with traditional drug supply management: ARV therapy is lifelong and requires an uninterrupted supply of relatively expensive drugs; Stock-outs will lead to insufficient adherence, treatment failure and development of resistance. <sup>7</sup> Thus effective ARV drugs

supply management is crucial for the success of ART program as it ensures an uninterrupted supply of ARV drugs and their proper use. Major components of ARV drug Supply management include proper selection and quantification, procurement, distribution, use, management support, and policy and legal framework.<sup>8</sup>

# 1.3.2 Socio political Context of ARV Drugs Supply Management

As a component of National HIV/AIDS, Health, and Drug Policies, the Government of Ethiopia endorsed Policy on Supply and Use of ARV Drugs in July 2002 G.C. <sup>9</sup>ARV drugs safety, efficacy, quality and proper use was endorsed by Drug Administration and Control Authority, its name changed to Food, Medicine and Health Care Administration and Control (FMHCAC) in 2010. It was established with proclamation No. 176/1999. <sup>10</sup>

In 2007, Drug Fund and The Pharmaceutical Supply Agency was established with Proclamation No.553/2007: a proclamation to establish and implement efficient and effective procurement and distribution systems; to provide adequate and proper storage facilities, to ensure uninterrupted supply of the drugs; supply essential pharmaceutical safety and efficacy approved by appropriate body to all public health institutions; deliver pharmaceuticals directly to health facilities and establish a logistic management system. The Pharmaceutical Fund and Supply Agency (PFSA) perform all these activities and also include ARVs.

In the study area the distribution of ARV drugs is going on in collaboration with PFSA hub, SCMS, SPS, Zonal health department, Deliver and the health facilities. The continued commitment and interest of the partners, the community and other stakeholders is expected to bring in more resources and concerted efforts for large scale distribution.

# 1.3.3 Objective of the ARV Drugs Supply Management

# (a) General Objective

To ensure uninterrupted availability of needed ARV drugs in the right quantity, with the right quality, at the right time and at the right place, and ensure rational use of ARV drugs in the Zone.

# (b) Specific Objective

- i. To properly quantify and forecast the type and amount of ARV drugs required in the zone as the guideline.
- ii. To ensure acquisition of the right type of ARV drugs in the right quantity, at the right time in the zone.
- iii. To ensure timely delivery of ARV drugs to the lower level as the schedule.
- iv. To keep proper stock management at each level of the pipeline, steady availability of ARV drugs at health facilities, and control volume and movement of ARV drugs in the zone as the guideline.
- v. To ensure proper use of ARV drugs that is the prescribing, dispensing and patient adherence to the regimens as the guideline.

All the above objectives were prepared after interviewing and undertaking discussion with the key stakeholders in the zone; the PFSA hub, SCMS and SPS.

# 1.3.4 ARV Drugs Distribution

# **Need of ARV Drugs Distribution**

ARV drugs distribution in the Zone is a continuous process of receiving drugs from the PFSA hub and transporting them safely to the desired health facilities in accordance with their level of requisitions and per established schedule of distribution unless in an emergency order. Appropriate transportation facility should be used to timely deliver the drug to the Health facility without endangering the quality and security. The components of the ARV drugs distribution at health facilities include the following: <sup>8</sup>, 12,13,14,15

**Receipt and Inspection-** Newly arrived ARV drugs should be kept separately and physically inspected to check for damaged and missing items, and any discrepancy should be reported to the concerned bodies.

**Storage of Drugs:** ARV drugs require appropriate storage conditions as these influence their shelf-lives, safety and efficacy. Thus ARV drugs should be stored in accordance with their storage conditions, protected from light, humidity and excessive heat; should be arranged systematically to make tracing of a specific ARV drug easy, and also simplify inventory control and minimize expiry; and in a secured store to prevent and

minimize pilferage, and maintain their quality throughout their shelf-lives. Thus it is important to check the product label to follow the manufacturers' recommendation for the storage of products and also follow general standards of the drugs storage to keep ARV drug product unaltered. After storage of the drugs regular monitoring is important.

Inventory Control: The purpose of inventory control at the facility level is to inform when and how much of a commodity to order and to maintain an appropriate stock level to meet needs of patients by using stock control such as receiving and issuing vouchers, requesting and receiving format, stock record card and reporting formats. A well designed and well operated inventory control system helps to prevent shortages, oversupply, and expiry of ARV drugs. Thus use of inventory control tools is important to know the amount of ARV dugs on hand, to assist in the control and utilization of drugs, and more accurately estimate ARV drugs demand and also help to redistribute stock from areas that have been overstocked to areas that are in need of certain ARV drugs.

**Delivery to Dispensary:** After storing drugs in store room of health facilities, the drugs should be issued to dispensaries using legal documents such as requisition voucher (internal facility report. Issue and receipt voucher) and issuing voucher (model 22).

**Dispensing** the distribution process achieves its purpose when drugs reach to dispensary and appropriately prescribed and dispensed to patients. Dispensing is process of preparing drugs and distributing them to their users with provision of appropriate information. Dispensing of the drugs should be performed in a safe and hygienic manner, making sure that the patient or care provider understands and appreciates the value of taking drugs.

**Reporting and Ordering:** The closing link in the distribution process is the flow of information from health facilities to Pharmaceutical Fund and Supply Agency hub, Strengthening Pharmaceutical System and other higher level stakeholders. Thus Health facilities should keep records on stock on hand, consumption and losses/adjustments and send the reports monthly and Bi-monthly. These reports will be used for forecasting

and procurement at central level, and for re-supplying to the health facilities at hub level respectively.

Thus the distribution component of ARV drugs supply management is the basis for the well functioning of the supply chain and to provide the ARV drugs needed by HIV/AIDS patients.

# 1.3.5 Stage of Development of ARV Drugs Distribution

During the start of the program, ARV drugs distribution system was "push" system in which a central authority determined quantities shipped to health facility based on annual distribution plan. Then Supply Chain Management System (SCMS) worked with partners and PFSA to redesign the ARV distribution system to "pull" system, which is demand driven distribution, supporting transition from multi-tiered to two level (warehouse to site) distribution. Thus now the distribution of ARV drugs and flow of information in Ethiopia carried out with three levels. The central PFSA clears, receives, stores ARV drugs and distribute to PFSA hubs, and provides feedback. Then the hubs after receiving the drugs store in their warehouse and distribute to the health facilities. Data will be reported from hub to central and also the hub provides feed back to the sites. Each ART site after receiving the drugs store and control the inventory system, and issue to dispensary. Then information flows from sites to hubs. 12

# 1.3.6 Resources of ARV Drugs Distribution

The resources for implementation of ARV drugs distribution are: finance, existing health facilities, health personnel, standard operating procedure reference manuals and guidelines, SOP formats and drugs.

# 1.3.7 Logical model of ARV Drugs Distribution

The logical model of ARV Drugs distribution is developed after reviewing various literatures including reference books, guidelines, standard operating procedures reference manuals, and after discussing with stakeholders.

**Goals:** To reduce morbidity and mortality due to HIV/AIDS, and improve quality life of people living with HIV/AIDS.

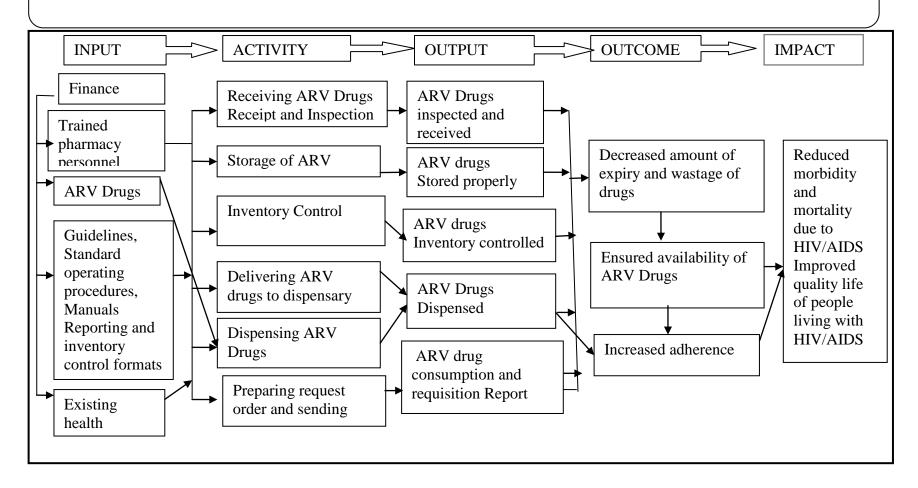


Figure 1: Logic Model of ARV drugs Distribution at Health Facilities in Jimma Zone, December 2010.

# 1.4 **Statement of Problem**

A major cause of lack of medicines in Africa is weak procurement and distribution practices and this is of major concern with many countries now scaling up antiretroviral therapy (ART) to thousands of patients. ART drug stock outs are being documented, and various African facilities have identified the single greatest logistic challenge to ART scale-up being that of maintaining drug supplies. Stock-outs mean unplanned treatment interruptions, which in turn cause drug resistance and treatment failure. Such adverse events have already been documented from ART clinics in sub-Saharan Africa. Resistance to first-line therapy means switching to a more complicated, expensive, toxic and less effective second-line regimen, and as far as possible this must be avoided. <sup>17</sup>

Availability and access to medicines in some parts of the developing world have significantly increased. However these increases in the supply of medications are straining systems that are already weak in pharmaceutical supply management. Weaknesses include inadequate capacity and skills to quantify needs for medications or to order, receive and store medications appropriately and to record medications inventories accurately.<sup>18</sup>

In Ethiopia the pharmaceutical supply management has several problems including non availability of needed drugs, unaffordability of drugs, poor storage and stock management at each level of distribution system, and irrational use which include at prescribing, dispensing and usage by the patients. To solve these problems in public health facilities the Government of Ethiopia established Drug Fund and the Pharmaceutical Supply Agency in 2007 G.C which has mandate to avail affordable and quality pharmaceuticals sustainably to all public health facilities and ensure their rational use.<sup>19</sup>

As to the principal investigator's knowledge, there is no evaluation study conducted in the study area. So this evaluation study may fill the information gap in the ARV drugs distribution and provide information to stakeholders for planning and monitoring, and improvement of the program.

# 1.5 Rationale for the Evaluation

Monitoring and evaluation are an essential part of management support system in the ARV drugs supply management. Inputs, activities, and outputs of ARV drugs distribution processes should be monitored continuously and evaluated periodically on the basis of indicators to facilitate adequate implementation and identify the strength and weakness, and provide information for improvement of ARV drugs distribution as this is the basis for the well functioning of the supply chain system.

Although ARV drugs supply/distribution in the study area started in 2005, no previous evaluation study conducted. And also program owners and stakeholders were interested in the evaluation of the program.

Therefore, this evaluation is specifically designed to identify areas of the program that need improvement, and to use the result from the evaluation for future planning and appropriate use of the existing resources.

# **Chapter 2 Stakeholder Identification and Analysis**

Evaluation stakeholders are people who have a stake (a vested interest) in evaluation findings. For any evaluation, there are multiple possible stakeholders: program funders, staff, and administrators, and clients or program participants.<sup>20</sup> According to CDC, stakeholders are divided into three principal groups: 1. those involved in program operations, 2. those served or affected by the program, and 3. the primary users of evaluation.<sup>21</sup>

# **Identification of key stakeholders**

Stakeholders of ARV drugs distribution in Jimma Zone were identified through the interview of zonal health department ART focal person and manager of Pharmaceutical Fund and Supply Agency. The principal evaluator met each identified key stakeholders independently, and their role in the program, their interest and their role in the evaluation was identified. The final key stakeholders of ARV drugs distribution in Jimma Zone were Jimma Zonal Health department, Jimma Pharmaceutical Fund and Supply Agency, Supply chain management system (SCMS), Strengthening Pharmaceutical System (SPS), Deliver, district health office, health facilities and ART patients.

# Stakeholder participation

The stakeholders were involved throughout evaluation process particularly developing program objectives, developing logic model of the program, developing evaluation questions, selecting ARV drugs, and developing indicators and judgment parameters for evaluation. The health facilities, Pharmaceutical fund and Supply Agency, SCMS and SPS were the most participative of the stakeholders.

#### **Communication with the stakeholders**

During the evaluation process, stakeholders were communicated about the progress of the evaluation. The main communication strategies were through E-mail, telephone and meeting. The dissemination of evaluation findings will be through provision of the report to primary users of evaluation

# Stakeholder perspectives and how to utilize evaluation findings

The principal evaluator discussed with stakeholders especially PFSA hub, SCMS, SPS and Zonal health department about the utilization of the findings and their responses were positive towards the utilization findings. Consequently, the findings of evaluation will be used to improve components that need improvement.

**Table 1:** Stakeholder Analysis Matrix for Evaluation of ARV drugs Distribution in Jimma Zone, December 2010.

Stakeholders	Role in the program	Role in the	Interest in
		Evaluation	Evaluation
Jimma Zone	Supportive supervision	Writing support	Improved
Health	Accrediting health facilities for ART	letter	performance
department	service	Use of	
and district		evaluation	
health office		finding	
in the zone			
PFSA	Receiving drugs and storing from	Program	Improved
	central PFSA	description	performance and
	Distributing to health facilities	Defining	quality service.
	Over all control of reporting and	evaluation	
	distribution system	question	
	Providing training and supervision	Source of data	
SCMS	Collecting reports and requests	Provide	Improved
	bimonthly	information	performance and
	Allocating and resupplying drugs	Define	quality service
	to respective health facilities	evaluation	
	Providing reporting formats	question	
SPS	Distributing standard operating	provide	Quality service
	procedure forms and IEC materials;	information	
	Collecting monthly reports,	during	
	compiling and sending to central	evaluation	
Deliver	Training professional and	Provide	Quality service
	distributing inventory control tools	information	
Health	Service	Sources of data	Improvement of
Facilities	Implementers		the program
ART patients	Service users	Source of data	Quality service

# **Chapter 3 Literature Review**

Effective ARV drug distribution relies on good system design and good management. A well designed distribution system should maintain a constant supply of drugs; keep drugs in good condition throughout the distribution process; minimize drug losses due to spoilage and expiry; maintain accurate inventory records; rationalize drug storage points; reduce theft and fraud; and provide information for forecasting drug needs. The distribution cycle includes the following steps: receipt and inspection; storage; inventory control; requisition of supplies; delivery; dispensing to patients, and reporting consumption.<sup>8</sup>

Receipt and inspection is important to be able to detect any damage to the external product packaging or to the products themselves; to verify that the quantities being received are the same as the quantities shipped; and to ensure that the quantities of products being received can be used before expiry. An assessment conducted on Supply Chain for ARV Drugs and HIV Test Kits in Sierra Leone in 2007 G.C in 17 health facilities visual inspection and a physical count of products when being received is not routinely performed nor documented on stock cards.<sup>22</sup>

In the same assessment in Sierra Leone in most district hospitals and Primary Health Units visited storage areas were generally integrated into already existing pharmacy stores, counseling offices, or locked cabinets within an existing building structure and were therefore well-lit and ventilated. But products are not arranged in storerooms or on shelves in a way that makes it easy to read product labels and expiry dates to facilitate identification and access to products when needed.<sup>22</sup> In the assessment at the health facility level (21 Health Facilities) in Sudan in 2009 G.C, all health facilities (HFs) temperature control is maintained through roofs and ceilings. Availability of windows, doors, fans and in some of the pharmacies in main hospitals air conditioners give a

chance for good ventilation in 18 HF (85.7%). It was observed that direct sunlight can access inside the pharmacy area in 2 HF (9.5%). Medicines are stored directly on the floor (= no pallets) in 2 HF (9.5%). Fortunately storage areas are free from moisture and pests in the 21 health facilities (100%). <sup>23</sup>

A key finding of the supply chain assessment in Sierra Leone in 2007 G.C was the lack of a standardized inventory control system with procedures for monitoring and managing stock levels of ARV drugs. This results in creating difficulty to detect and address stock imbalances in a timely fashion to avoid stock outs and overstocking. Stock outs of efavirenz, single stavudine d4t30mg and second line drugs were noted at several of the facilities visited, as were quantities of expired ARV drugs. While stock cards were in use at some of the facilities visited, not all products had a stock card, some had not been updated in one or two years, and the data on stock on hand often did not match the physical count at the time of the visit. 22

At most of the sites visited during the assessment in Sierra Leone, daily register books and monthly summary report forms were available and being used. And in the same assessment of pharmaceutical system in Sudan the standard operating procedures (SOPs) for procurement, receiving, and issuing were found in 2 states only (40%). However in the assessment of the HIV/AIDS Medical Supplies and Laboratory Commodities Supply Chain in Lesotho, November 2007 found that only 17 percent of the hospital pharmacies visited had SOPs for pharmacy.

In an Evaluation conducted in Ethiopia in four populous regions, the capital city, 5 regional logistic hubs and selected health facilities to evaluate activities of two projects supported by USAID and also shows results on storage and inventory control. The store keeper manages the stock using stock cards, generally manuals, but computerized in few

places. ART pharmacies supply their stock from the store of the health facility. Where the store is located at a different place, ART pharmacies have mini stores or lockable cabinets to maintain a small supply of ARVs to support regular dispensing. Inventory control in all ART facilities visited is adequate. Stock outs have been nonexistent or minimal for ARVs. Use of bin and stock cards is adequate.<sup>25</sup>

In addition to these, other studies conducted on pharmaceutical supply management of drugs and ARV drugs supply management in the country at different times have also shown that the pharmaceutical supply management of health institution of the country has got some problems in estimating requirement, timely acquisition, storage, distribution, stock volume and movement control of drugs.<sup>25,26</sup>

# **Chapter 4 Evaluation Questions and Objectives of the evaluation**

# **4.1 Evaluation Questions**

The process evaluation of ARV drugs Distribution was based on the following questions and they were prepared with stakeholders to ensure use. These questions were prepared based on USAID standards, National guidelines, Standard Operating Procedures reference Manuals and discussion with stakeholders.

- i. Are necessary resources available? If not why?
- ii. Are components of ARV drugs distribution operating according to the standard? If not, Why?
- iii. Do the ARV dispensing arrangements meet expectations of the patients? If not why?

# 4.2 Evaluation Objectives

# **General Objective**

To assess the level of implementation of ARV drugs distribution service at health facilities in Jimma Zone, Southwest Ethiopia, 2010.

# **Specific Objectives**

- i. To verify the availability of required resources in health facilities.
- ii. To explore the compliance of professionals to national guidelines, SOP reference manuals in the distribution service.
- iii. To identify whether distribution service accommodates ART patients.

# **Chapter 5 Evaluation methods**

# 5.1 Study area and period

Jimma zone is one of the 17 zones of Oromia Region which is located in the Southwestern part of the region and 355 km away in the southwest direction from Addis Ababa, capital of Ethiopia. It is bordered by Ilubabor zone in the Northwest, East Welega in the North, West Shewa in the Northeast, Southwest Shewa in the East, and Sothern Nations, Nationalities and Peoples Region in the South and Southeast. It has a total land area of **15,568.58** sq kilometer. The total population of the zone in 2010 G.C projected from 2007 G.C census is **2,732,791.** <sup>27</sup> The Zone is divided into 17 districts and 1 town administration.

There are 7 non-government organizations, one district hospital, 52 health centers, 75 clinics, 469 health posts, 26 private drug stores, 45 private drug venders, and 1480 health professionals in the study area. From the above mentioned health facilities the ARV drugs distribution implemented in the hospital and 10 health centers but among these health centers only 7 started the program, and the remaining 3 have not yet started. This evaluation was conducted from Dec 4, 2010 to Jan 6, 2011.

# 5.2 Evaluation focus and approach

The focus of this evaluation was process (implementation) evaluation which focuses on inputs and activities. Process evaluation focuses on the internal dynamics and actual operations of a program in an attempt to understand its strength and weakness. It also searches for explanation of the successes, failures, and changes in a program. Process evaluation can provide useful feedback during the developmental phase of a program as well as later, in providing details for diffusion and dissemination of an effective program. <sup>20</sup>

Formative approach was employed and its major aim was to improve the program. Formative evaluation typically connotes collecting data for a specific period of time, usually during the start-up or pilot phase of program, to improve implementation, solve unanticipated problems, and make sure that participants are progressing toward desired outcomes.<sup>20</sup> The purpose of formative approach is also to help or shape the program to perform better.<sup>28</sup>

# **5.3 Evaluation Dimensions**

The evaluation of ARV drugs distribution included the following dimensions: availability of required resources, compliance to guideline and standard manuals, and accommodation of the service to the patients.

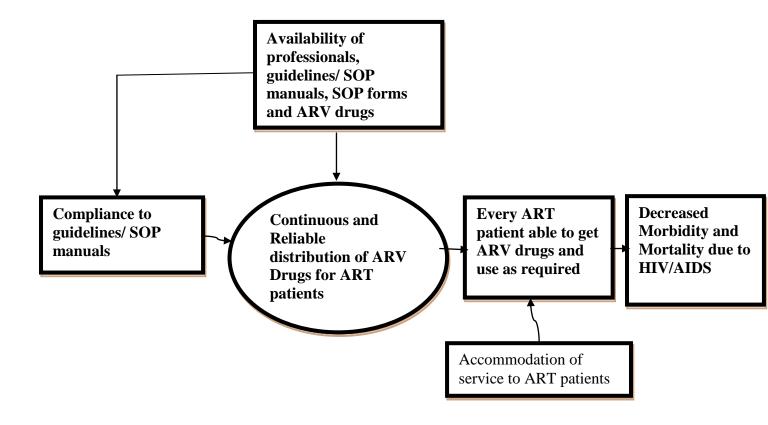
**Availability**: is the relationship of the volume and type of existing services (and resources) to the clients' volume and types of needs. It refers to the adequacy of the supply of health providers; of facilities such as clinics and hospitals; and of specialized programs and services such as mental health and emergency care.<sup>29</sup> In this evaluation study, Availability looked the presence of required resources to perform ARV drugs distribution such as trained pharmacy professionals, SOP forms and ARV drugs.

**Compliance:** Compliance to guideline or standard may standardize and facilitate the service delivery and minimize waste of time so that service could be provided for more clients. Without guidelines or standards, services of unknown quality and impact could be implemented on flying basis, making it difficult to monitor and evaluate efforts. <sup>28</sup> Compliance was meant to adherence of pharmacy professionals to national guideline and Standard Operating Procedure reference manuals in delivering ARV drugs distribution services at health facilities.

**Accommodation:** is the relationship between the manner in which the supply resources are organized to accept clients (including appointment systems, hours of operation, walkin facilities, and telephone services) and the clients' ability to accommodate to these factors and the clients' perception of their appropriateness.<sup>29</sup> Thus, this evaluation study

looked for perception of ART patients on the appropriateness of the dispensing rooms and hours of operation set.

# **5.4 Conceptual Framework**



**Figure 2 :** Conceptual frame work of ARV drugs distribution at Health facilities in Jimma zone, December 2010.

# 5.5 Evaluation design

The evaluation employed case study design using both quantitative and qualitative data collection methods.

# 5.6 Study population

Expert Interview: store man, head of pharmacy/pharmacy professional working at dispensary, experts working at Zonal Health Department, Pharmaceutical Fund and Supply Agency (PFSA) hub, Supply Chain Management System (SCMS), Strengthening Pharmaceutical System (SPS) which are found at Zonal level and regional coordinators of Southwest Ethiopia.

Document Review: bin cards, receiving and Issuing Vouchers, Requisition and Reporting forms.

Observation: store and dispensary of health facilities, and SOP forms to check availability and utilization.

*Physical Inventory:* 22 ARV drugs were selected with stakeholders based on the criteria of normally stocked at most Health facilities. Thus a total of 80 ARV drugs physical inventory done in the four health facilities because during the study period 8 ARV drugs were not normally stocked in some of the facilities.

Exit Interview: ART patients who received the service in the selected Health facilities during the study period.

# 5.7 Sampling technique and Sample size

# Sampling technique

Simple probability random sampling approach was used to select three health centers from the seven health centers which were providing ARV drugs distribution service actively before data collection period, and one hospital was included as it is the only Hospital found in the zone. Thus a total of four health facilities were included in this evaluation; these were Limu Genet hospital, Agaro health center, Asendabo health center and Sekoru health center.

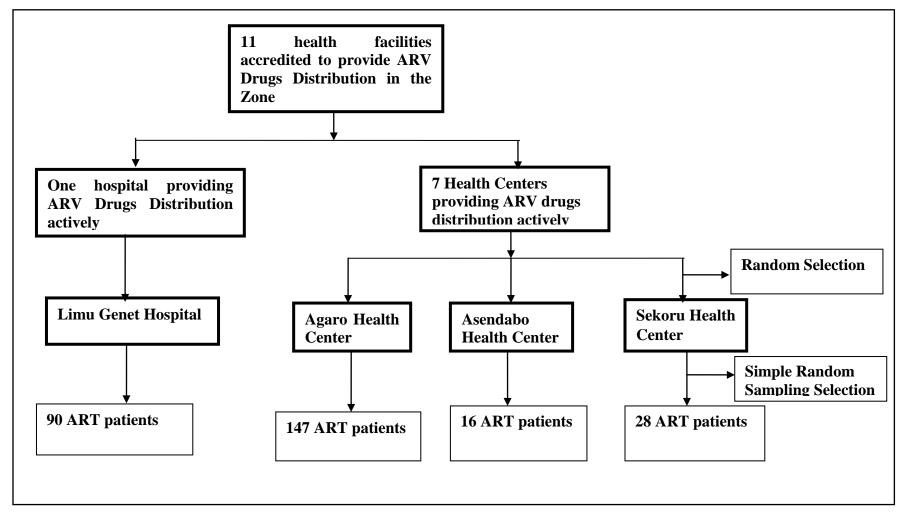


Figure 3 : Schematic Diagram showing selection of Health facilities for the Evaluation in Jimma Zone, December 2010.

Sample size determination

Expert Interview: Eight pharmacy professionals (one working in the store and one in

dispensary/ head of pharmacy at health facilities), and four experts from Pharmaceutical

Fund and Supply Agency (PFSA), SCMS (Supply Chain Management System), SPS (

Strengthening Pharmaceutical System) and Zonal health department.

Document Review: Bin cards of 80 ARV drugs, four Receiving and issuing voucher,

four Requisition and Reporting forms.

Observation: the stock arrangement of the four stores, four dispensaries, and also

availability and utilization of 44 SOP (Standard Operating Procedure) forms.

Physical inventory: The physical count of the 80 ARV drugs.

Exit Interview: As this is a cross sectional facility based survey, a single population

proportion formula was used to estimate the sample size of ART patients to be

interviewed. Due to lack of similar previous studies and to achieve a maximum sample

size, the following assumptions were made: proportion of the variable of interest, which

is prevalence of patients perception on hours operation and dispensing room because

this has higher indicator than compliance of counseling, as 50% (p = 0.5), confidence

level to be 95% and absolute precision or margin of error to be 5% (E = 0.05).

$$n = Z1_{\frac{-\alpha}{F^2}}^{2*} P(1-P)$$

Where: n:

Sample size

P: Perception of patients on to hours of operation and dispensing

room (50%).

E: Possible sampling errors during the process = 5% (0.05)

 $Z_{1-\alpha}$ : Standard normal variable at 95 % confidence level (1.96)

Nu: Source population (762)

This calculation gives 384.

21

By taking the number of ART patients who were actively getting ARV drugs at selected health facilities before data collection date as source population which was 762. This number is less than 10,000 to get the final sample size; finite population correction formula was used.

$$N_{final} = n/(1+n/Nu)$$
  
= 384/(1+384/762) = 255;

After adding 10% none response rate.

$$N_{final = 281 \text{ ART patients}}$$

This sample size was distributed to the health facilities according to their patient load. The first patient was selected using simple random sampling technique from their appointment registration book. Then the next to be interviewed was selected using systematic random sampling with sampling interval of three until the required sample size fulfilled in each facility.

**Table 2:** Health facilities included in the study and allocation of ART patients for exit interview, and experts for interview, document review and observation at Health facilities in Jimma, December 2010

Selected	Number of	Proportional	Expert	Document	Observ
Health	patients	sample size for	Interview	review	ation
facilities	actively on	patients Exit			
	ART in	Interview			
	health				
	facilities				
Agaro H.C	397	147	2	Four	Four
Limu Genet	245	90	2	reporting	stores
Hospital				and	and
Asendabo	43	16	2	requisition	four
H.C				forms, four	dispens
Sekoru H.C	77	28	2	receiving	aries,
Total	762	281	8 from	and issuing	and 44
			facilities and	voucher, 80	SOP
			four at Zonal	ARV drugs	forms.
			level	bin cards,	

# 5.8 Inclusion and Exclusion Criteria

Health facilities providing ART service currently and have patients on ART before the start of data collection were included in this evaluation.

ART patients who have started ARV drugs at the time of data collection, severely sick and age less than 15 were also excluded.

#### 5.9 Data collection methods

The methods of data collection employed in this evaluation were document review, Physical count, observation, expert interview and patient exit interview.

**Expert interview:** health facility ARV drugs store managers, pharmacy professionals working at ART pharmacy dispensary, and professionals from Zonal health department, Pharmaceutical Fund and Supply Agency (PFSA), Strengthening Pharmaceutical System (SPS) and Supply Chain Management System (SCMS) were interviewed using semi structured questionnaires.

**Observation:** Health facility ARV drug stores and dispensaries were observed for their cleanness, stock arrangements and condition of warehouse, to explore the availability and utilization of SOP forms using observation checklist.

**Review of documents and records:** bin cards, receiving and issuing vouchers, reporting and requisition forms were reviewed using a checklist.

**Physical Inventory:** The physical count of ARV drugs were undertaken to check the availability, stock out and expiry using checklist.

**Exit Interview**: ART patients were interviewed to check the convenience of dispensing room and hours of operation set, and the information provision during counseling in the dispensing process using exit interview guide.

#### **Data Collectors**

Document review, expert interview, observation and physical inventory have been conducted by principal evaluator. Exit interview for one compliance indicator and accommodation of service was conducted by four Diploma pharmacy professionals who can speak both languages. The exit interview was strictly supervised by two Pharmacists. Both data collectors and supervisors were trained for two days.

#### 5.10 Instruments for data collection

For this evaluation four types of data collection tools were used to collect information from study participants. These were exit interview guide for exit interview, semi structured interview guide for expert interview and checklist for observation, document review and physical inventory. These were adopted from USAID/DELIVER logistic assessment tool, and developed from SOP reference manual and guideline, and few questions from questionnaires of evaluation in Health facilities of Ethiopia. The questionnaires for exit interview were translated to local languages Afan Oromo and Amharic, translated back into English by a third person to keep the consistency. Prior to data collection the data collectors and supervisors for exit interview were trained for two days on the objective of evaluation, on contents of the questionnaire and how to interview the ART patients using the prepared questionnaire. Pretest was done in Jimma health center in 5% of ART Patients for exit interview and the semi structured questionnaires for experts interview (pharmacy professionals) was done on two professionals working in the store and dispensary; checklists for observation, document review and physical inventory were tested. Consequently, the tools were refined based on the findings from the pre-test study and appropriate corrections were made in the final questionnaire for interview based on observations from the pretest. The data collected from the pretest was not included in the final analysis.

#### **5.11 Variables**

# **Dependent variables**

Compliance of information provision to national dispensing manual

Perception of ART patients to hours of operation and dispensing room

# **Independent variables**

Age

Sex

Marital status

Educational status

Religion

Ethnicity

# **5.12 Data Collection Procedures**

The availability of resources was assessed by interviewing the pharmacy professionals working at dispensary and store, by observing their availability using a checklist, by performing a physical inventory and reviewing the bin cards of ARV drugs for the past one year to assess the drugs actual and historical availability respectively.

The compliance of the activities to national protocols and guidelines was assessed by checking and reviewing the forms that had been utilized during the past six months preceding the evaluation using a checklist. The pharmacy personnel in charge of the main store of ARV drugs and those working at dispensary were interviewed using semi structure questionnaire. Physical count and review of bin cards was performed using a checklist to assess the correspondence; internal facility requisition and issuing forms were reviewed; observation of the store and dispensary using a checklist adopted from national manuals and standards; bi-monthly reporting and requisition forms, and

receiving voucher (model 19) were also reviewed. The compliance of information provision during the dispensing process was also assessed by interviewing 273 ART patients. These findings were crosschecked by interviewing experts working at zonal level.

The accommodation of the service was also accessed by interviewing the same number of ART patients who are attending their follow up service in the selected health facilities on their perception on convenience of dispensing room and hours of operation.

# **5.13 Data quality Control**

The quality of the data was also assured through proper training of the data collectors and supervisors, close supervision of the data collectors and proper handling of the data. To ensure the validity of tools, USAID/DELIVER logistic indicator assessment tool for ARV drugs were adopted for this particular evaluation study. All collected data were examined for completeness and consistency. Finally the data was entered after careful cleaning and edition by principal evaluator.

# 5.14 Data management and Analysis

Quantitative data- were cleaned, edited and entered into SPSS software by principal evaluator. Binary logistic analysis was done to perform univariate and multivariate analysis using the same software, and results were presented in tables, and text narrations.

Qualitative data - were transcribed, summarized in to key thematic area and presented in narrative forms. Field notes were taken during qualitative data collection by the principal evaluator. Finally data from different sources were complemented to produce valid information. The questionnaires and the soft copy of the data are kept under the custody of the principal evaluator with multiple back ups.

# 5.15 Indicators and Bases for Judgment

Some of the indicators were adopted from WHO recommended indicators for assessment of pharmaceutical system and others were developed from national guidelines and standard operating procedure reference manuals. The judgment parameters and weights for indicators were developed with the primary users of the evaluation findings. Judgment matrix and the national guideline and standard operating procedure manuals were used for the purpose of judging the program's achievement. The table shows the cut points to say high, medium and low achievement in the three dimensions and overall judgment of the program.

.

**Table 3**: Basis for Judgment of dimensions and over all implementation of ARV drugs distribution, Jimma zone, December 2010.

Dimension	Values		Judgment parameter
	From	То	
Availability of	Greater than 85%	100%	High achievement
resources	65%	85%	Medium
			achievement
	Lowest	Less than 65%	Low achievement
Compliance of	Greater than 85%	100%	High achievement
activities	65%	85%	Medium
			achievement
	Lowest	Less than 65%	Low achievement
Accommodation of the	Greater than 85%	100%	High achievement
service	65%	85%	Medium
			achievement
	Lowest	Less than 65%	Low achievement
Overall judgment	85%	100%	High achievement
	65%	84%	Medium

		achievement e
Lowest	64%	Low achievement

## **5.16 Operational Definition**

**Stock out:** when the drugs are not available both at dispensary and store even for a day.

**ART patient:** those patients who have started taking ARV drugs

Unexpired ARV drug: none of the unites of the drugs are expired

**Scientific arrangement of drugs**: it is arrangement of ARV drugs on shelves according to their pharmacological activity, alphabetical name of the drugs and their dosage form preparation that is liquid, tablet etc.

**Loose drugs:** ARV drugs which are prepared in single dosage form that is not combined with others.

**Too short waiting time**: this waiting time between the arrival of patients at dispensary and the dispensing of drugs to patients. It was less than 10 minutes.

**Reasonable waiting time:** this waiting time between the arrival of patients at dispensary and the dispensing of drugs to patients. It was between 10 and 20 minutes.

**Too long waiting time:** this waiting time between the arrival of patients at dispensary and the dispensing of drugs to patients. It was greater than 20 minutes.

#### 5.17 Ethical Issues

Ethical clearance was obtained from Jimma University College of Public Health and Medical Sciences Ethical clearance committee. Official permission was obtained from Jimma Zone and a letter obtained from the Zone was communicated to the health institutions that were included in the study. Permission was obtained from heads of each health institution. For client exit interview, clients were asked for their willingness to participate in the interview first by pharmacy professional working at dispensary and then by data collectors. The consent was also obtained from experts to be interviewed. Confidentiality was assured by not recording client's and expert's name, and their personal information was also kept confidential.

#### 5.18 Evaluation Dissemination Plan

The final evaluation report will be presented to Jimma University and relevant comments will be taken. After the approval of the thesis, hard and electronic copies of evaluation report will be disseminated to Jimma Zone health department, Jimma branch PFSA hub, SCMS, SPS and to health facilities. Publication of the findings of the evaluation on a peer reviewed journal will also be considered.

## **5.19 Limitation of the Evaluation**

**Social desirability bias** the patients may provide information that they think good for health care providers than the real situation.

## **Chapter 6 Results**

## 6.1 Availability of Resources

## **Key SOP forms,**

Availability of key SOP forms was assessed by checking their availability during data collection period at the health facilities. The average percentage of availability of these key SOP forms was 85.42% (Min 50, Max 100) and when compared with the preset judgment parameter it was judged as high achievement.

**Table 4**: Availability of key SOP forms, at health facilities in Jimma Zone, December 2010

Ser	Types SOP forms and reference manual	Percent of	f Health
No		facilities	
•		Yes	No
1	Receiving and Issuing forms/ models	100	0
2	Bi-Monthly Reporting and Requisition form	100	0
3	Expiry Date Tracking Chart ( ARV/ETC-04)	100	0
4	Receiving Discrepancy Reporting Form (ARV/RDR-04)	50	50
5	ARV Drugs and Patient Information Sheet (ARV/PIS-04)	100	0
6	ARV Drugs Dispensing Register (ARV/DDR-04)	100	0
7	Monthly ARV Drugs Dispensing and Consumption	100	0
	Summary (ARV/DCS-04)		
8	Pharmacy Monthly ARV Drugs Activity Report	100	0
	(ARV/MAR-04)		
9	Bin card at store	100	0
10	Stock Record card	0	100
11	Bin card at dispensary	75	25
12	Standard operating procedures reference manual	100	0
Av	rerage percentage availability SOPs	85.42%	

#### Pharmacy personnel trained on ART

The national ART implementation guideline recommends for hospital and health center to have two and one ART trained pharmacy personnel respectively. Except one of the health facilities all had ART trained pharmacy personnel as the guideline. This was judged as medium achievement according to the judgment parameter. The reason given

by experts for this unavailability was the trained professional left the facility and joined private institutions. Pharmacy professionals also indicated when the trained professionals were not available untrained professionals also dispense the drugs. The reason was shortage of trained professionals. Surprisingly, in one site even though the staffing of trained pharmacy professionals were according to the guideline, untrained professionals were dispensing the ARV drugs during the data collection day, the reasons were one of the trained was sick and the other was busy with other works. Experts also indicated that the ART training for pharmacy professionals was not matched with the staff turnover in the facilities.

**Table 5:** Availability of pharmacy professionals trained on ART at health facilities, Jimma Zone, December 2010.

Type of health facility with trained professionals	Number of health facility	Number of professionals Trained in ART
Hospital	1	2
Health centers	3	2

N.B: Hospital recommended having two trained pharmacy personnel Health center recommend having one trained pharmacy personnel

#### Trained Pharmacy Personnel on ARV drugs logistic management

In all the health facilities store managers were trained in ARV drugs logistic management. The training includes calculating reorder quantity, completing the forms, and inventory management as indicated by expert interview. It was judged as high achievement according to the preset judgment parameter.

#### **Unexpired ARV drugs**

The percentage availability of the unexpired ARV drugs was calculated using the standard formula which was adopted from indicator based assessment tool and the percentage availability of unexpired ARV drugs was 82.56% (Min 66.67, Max95.2). This indicator was used to assess the inventory control system. This was judged as medium achievement according to the preset judgment parameter.

## **ARV** drugs

The percentage availability of ARV drugs during the data collection period was 80.68%. This was judged as medium achievement according to preset judgment parameter. The main reasons given by pharmacy professionals for unavailability of some of the drugs were the decrease demand of patients and the drugs were expired, and supply of some drugs not started. Experts at PFSA hub reported that there was no requisition from facilities as the resupply depends on requisition from facilities.

Table 6 : Availability of ARV drugs during data collection period at health facilities in Jimma Zone, December 2010

## Stock out period of ARV drugs

This evaluation revealed that the average percentage of stock out days of the zone was

Ser	ARV drugs	Percent of Health facilities		
No		having ARV drugs		
		Yes	No	
1	D4t30mg+3TC150mg+NVP200mg	100	0	
2	D4t30mg+3TC150mg	75	25	
3	AZT300mg+3TC150mg+NVP200mg	100	0	
4	AZT300mg+3TC150mg	100	0	
5	AZT300mg	100	0	
6	EFV600mg	100	0	
7	NVP200mg	100	0	
8	TDF300mg/3TC300mg	50	50	
9	Abacavir300mg	75	25	
10	Tenofovir300mg	75	25	
11	FDC12(D4t12mg+3TC60mg)	100	0	
12	FDC12(D4t12mg+3TC60mg+NVP100mg)	75	25	
13	FDC6(D4t6mg+3TC30mg)	100	0	
14	FDC6(D4t6mg+3TC30mg+NVP50mg)	100	0	
15	3TC30mg+NVP50mg+Azt60mg	25	75	
16	3TC30mg+Azt60mg	75	25	
17	EFV50mg	25	75	
18	EFV200mg	75	25	
19	NVP50mg/5ml	100	0	
20	EFV30mg/ml	100	0	
21	Azt50mg/5ml	75	25	
22	3TC50mg/5ml	50	50	
Ave	erage availability of ARV drugs	80.68%	<u>.</u>	

1.48 (Min 0.26, Max 3.52). It was judged as high achievement according to the preset judgment parameter. The reasons given for shortage and stock out of ARV drugs were: expiration due to decreased demand (changing of regimen); supply of ARV drugs which have short shelf life from PFSA hub; poor stock management; increased demand and poor estimation of requirement as they indicated the new Logistic training given before five months of study period but the study about stock out covers the past one year. Some of stock out drugs observed from pediatric regimen were EVF 50 mg, EFV 200mg, D4t 12mg + 3TC 60 mg, D4t 6 mg + 3TC 30mg and 3TC 50 mg/5ml, and from adult regimen the only reported stock out drug was D4t 30 mg + 3TC 30 mg (Mistake).

#### Mechanisms for controlling ARV drugs expiry

The mechanisms for controlling expiration of ARV drugs used by health facilities were using expiry date tracking chart, first expiry first out arrangement of ARV drugs, distribution of nearly expiry ARV drugs and frequent inventory control. This evaluation showed that except one of the health facilities all were found using at least one mechanism for controlling expiration of ARV drugs. It was judged as medium achievement as the preset judgment parameter.

#### Guideline for counseling during dispensing of ARV drugs

Findings of this evaluation showed that one health facility had manual for good dispensing practice and one had guideline for counseling patients using ARV drugs during dispensing posted on the wall. The other facilities do not have either manual for good dispensing practice prepared by DACA or guideline for counseling. This was judged as low achievement according to the judgment parameter. The main reasons given by pharmacy professionals working at health facilities for unavailability of the guideline was lack of supply by the responsible body and respondents indicated that if it is made available they are willing to use. But the responsible bodies at the zonal level reported as they were already distributed the guideline to the health facilities.

**Table 7 :** Analysis and Judgment Matrix of the Availability of resources for ARV drugs distribution at Health facilities in Jimma Zone, December 2010

	Availability =42.85%					
Inputs/Activity	Indicators	Value Given	Value Achieved	%	Judgment Parameter	
Trained store man	Availability of trained pharmacy personnel on ARV supply management or logistic system	40	40	100%	>85% High achievement	
SOP reference Manuals , SOP forms, and ARV	Availability of key SOP forms and reference manuals in Health facilities	35	29.89	85.42%	65-85%	
drugs	Availability of ARV drugs during the study period	40	32.27	80.68%	Medium	
Inventory controlling/ Control stock volume	Availability of unexpired ARV drugs in Health facilities at the time of survey	40	33.02	82.56%	achievement	
and movement	Availability of mechanism of controlling expiration of ARV drugs	35	26.25	75%	<65% Low achievement	
	Stock out period of ARV Drug in Health facilities in the last 12 months	35	32.41	*92.6% (1.48)	20 W demic venicino	
Guidelines for counseling during dispensing	Availability of guideline for counseling on AR V drugs	35	17.50	50%		
Avail of 2 for hospital and 1 for health center ART trained pharmacy Personnel	Availability of trained pharmacy personnel as per national guideline.	40	33.36	83.4%		
2 222 3 3 3 3 4 3 4 3 4 3 4 3 4 3 4 3 4	Sub-Total	300	244.7	81.56%	<b>Medium Achievement</b>	

<sup>\*</sup>N.B. 0- 1.5 %days (>85%) >1.5-2% days (65-85%) >2 % days (< 65%)

## 6.2 Compliance to Guidelines, and Standard Operating Procedure

#### **Reference Manuals**

#### **Utilization of SOP forms**

As listed in Table 8 all the eleven SOP forms were expected to be utilized by health facilities and also as recommended by the SOP reference manual. The average percentage of utilization of the SOP forms was 56.82% (Min 0, Max 100). According to the judgment parameter it was judged as low achievement. The main reason given by pharmacy professionals for not utilizing some of the forms was workload because the dispensary for ARV drugs is together with other drugs dispensary and the same dispenser do both. But the experts at zonal level reported as there is no shortage of professionals at health facilities and also reported as they have about 50 unemployed pharmacy professionals because enough professionals allocated to health facilities.

One pharmacy personnel working at dispensary responded that ARV drugs and patient information sheet form was prepared considering the loose drugs but most of the currently available drugs are in combination form. They mentioned this as the reason for not utilizing the form in addition to work load and recommended the revision of the form. As checked by observation the sheet was prepared in loose drug form but most of the available drugs are combined containing two or three drugs.

**Table 8:** Utilization of SOP forms at health facilities in Jimma Zone, December 2010

Ser	Types of SOP forms	Percent of	Health
No		facilities	
		Yes	No
1	Receiving and Issuing forms/ models	100	0
2	Bi-Monthly Reporting and Requisition form	100	0
3	Expiry Date Tracking Chart (ARV/ETC-04)	25	75
4	Receiving Discrepancy Reporting Form (ARV/RDR-04)	25	75
5	ARV Drugs and Patient Information Sheet (ARV/PIS-04)	25	75
6	ARV Drugs Dispensing Register (ARV/DDR-04)	100	0
7	Monthly ARV Drugs Dispensing and Consumption	50	50
	Summary (ARV/DCS-04)		

8	Pharmacy Monthly ARV Drugs Activity Report	75	25
	(ARV/MAR-04)		
9	Bin card at store	100	0
10	Stock record card	0	100
11	Bin card at dispensary	25	75
	Average percentage utilization	56.82%	

## Undertaking visual inspection and physical count on new arrival ARV drugs

The result of this evaluation showed that all health facilities undertake visual inspection and physical count on new arrival of ARV drugs against the invoice of the supplier. This was judged as high achievement according to the preset judgment parameter.

#### **Maintaining Acceptable storage**

Findings of this evaluation showed that 85.4% of the standard 12 storage criteria (annex 3) were fulfilled by the health facilities. This was judged as high achievement according to the preset judgment parameter.

**Table 9 :** Percentage of Health facilities maintaining acceptable storage condition for ARV drugs at health facilities in Jimma Zone, December 2010

	Frequency	Percent
Health facilities which fulfill 11(91.67%)criteria		
from 12	2	50%
Health facilities which fulfill 10(83.33%)criteria		
from 12	1	25%
Health facilities which fulfill 9(75%)criteria		
from 12	1	25%
Average percentage		85.4167%

#### Percentage of stock record cards that correspond with physical count

Except one health facility which used computerized record system even though not updated, the others used manual bin card system at the store of health facilities. The average percentage of bin card record that corresponded with physical count was calculated using standard formula (Numerator was records corresponded with physical count, and Denominator was total number of records examined this was multiplied with 100. Then to get average percent we summed up percent in each facility and then divide by total number of facilities in sample that is four) which was adopted from an indicator based assessment tool. The average percentage of stock record cards that corresponded with the physical count was 66.07 %( min 15.38, max 100). This was judged as medium achievement according to the preset judgment parameter. The main reason given by Pharmacy professionals for not updating the computerized record system or manual bin card system was being too busy.

## Distributing ARV drugs to dispensary

The finding of this evaluation showed that all health facilities were using model 20 or internal facility requisition form and issuing voucher (model 22) for distributing ARV drugs to dispensaries. Except one facility the others distributed as the standard operating procedure reference manual. The finding was compared with the preset judgment parameter and judged as medium achievement.

#### **Dispensaries using inventory control system**

It was found that, one health facility used inventory control system/ bin card but the others didn't use either stock movement card or other inventory control system. The finding was compared against the judgment parameter and it was low achievement. The main reasons given by pharmacy professionals for not using were being too busy and shortage of professionals because the dispensary for ARV drugs and others are put together.

## Dispensaries maintaining dispensing environment and stock management

The result showed 88.9% of health facilities maintain their dispensing environment and stock management. It was compared with the preset judgment parameter and judged as high achievement.

**Table 10 :** Percentage ART site dispensaries maintaining dispensing environment and stock management, Jimma Zone, December 2010.

Se r No	r Criteria for maintaining dispensing environment and stock		Percent of Health facilities	
		Yes	No	
1	Damaged and expired products are not available with usable products in the dispensary.	50	50	
2	ARV drugs are stored in a dry, well-ventilated dispensary and windows that can be opened.	100	0	
3	Cleanliness (absences of dirt and dust, rodents or insects in the dispensary).	100	0	
4	The dispensing area is secured with a lock and key that protects against theft but is accessible during normal working hours; access is limited to authorized personnel.	100	0	
5	Medicines are not stored directly on the floor	75	25	
6	The drugs arranged in shelves/ cabinets using one of scientific arrangement methods	75	25	
7	Direct sunlight is prevented from entering the dispensary (e.g. by means of painted window panes or blinds).	100	0	
8	ARV drugs are stored separately from insecticides, flammable products, and chemicals.	100	0	
9	Dispensary is protected from water penetration or free from moisture (e.g. leaking of ceiling, drains, taps)	100	0	
	Average	88.	9%	

#### Estimation of ARV drugs requirement using appropriate method

This evaluation showed all health facilities use formula to quantify their requirement for the next two months of resupply. The formula includes quantity received in the previous resupply month, quantities used, stock on hand (the usable drugs available at health facilities to be used) and losses/ adjustments. This was judged as high achievement according to the preset judgment parameter.

#### Completing and submitting requisition reports according to the schedule

It was revealed that all of the facilities completed and sent their requisition report within the scheduled period which is with in 10 days of the reporting period for the last three reporting periods. According to the judgment parameter this was judged as high achievement.

# Average time between order and delivery from Pharmaceutical Fund and Supply Agency (PFSA) hub to Health facilities

The average time between the health facilities place an order to Pharmaceutical Fund and Supply Agency; and resupplying of the ARV drugs to health facilities for the last three resupplying period was 13.9 days (min 12.3, max 15). According to the judgment parameter it was judged as high achievement.

#### Reporting of ARV drugs discrepancies encountered

As this evaluation result showed half of the health facilities reported the encountered discrepancy using standard form to the appropriate body Zonal health department and PFSA. It was judged as low achievement according to the preset judgment parameter.

#### **Patient Exit Interview**

#### **Socio-demographic characteristics of ART clients**

A total of 273 ART patients responded to the questionnaire, which makes the response rate to be 97.15%. Among the respondents 161(59.0%) were female and the remaining

were males and the mean age of the respondents was 34±9.39. Muslim and Orthodox Christian were the dominant religions which accounts for 122(44.7%) and 119 (43.6%) respectively. Majority of the respondents 145 (53.1%) were Oromo in ethnicity followed by Amhara 81 (29.7%). Majority of the ART patients 158 (57.9%) were married and 177 (64.7%) literate. (Table 11)

**Table 11 :** Socio-demographic Characteristics of ART patients at health facilities in Jimma Zone, December 2010

Socio-demographic characteristics	characteristics Number (n=273)	
Sex		
male	112	41.0
female	161	59.0
Age		
15-24	31	11.4
25-34	115	42.1
35-44	88	32.2
Above 44	39	14.3
Mean±SD	$34\pm 9.39$	
Religion		
Muslim	122	44.7
Orthodox	119	43.6
Protestant	31	11.3
Other (Adventist)	1	0.4
Ethnicity		
Oromo	145	53.1
Amhara	81	29.7
Gurage	26	9.5
Tigre	3	1.1
Others	18	6.6
Marital Status		
Married	158	57.9
Unmarried	32	11.7
Widowed	42	15.4
Divorced	41	15.0

Educational Status				
Unable to read and write	96	35.2		
Only able to read and write	23	8.4		
Grade 1-8	94	34.4		
Grade 9- 12	55	20.2		
College(University)	5	1.8		

Other Ethnicities: Yem, Dawuro, Silitie, Keffa

## Patients who have got adequate information during dispensing

Two hundred sixty seven (97.8%) patients were told when to take the drugs. The patients who have got the information about how to take the drugs were 253(92.7%). Two hundred forty (87.9%) of the patients have got information on how to keep/store drugs at home. Similarly, 240(87.9%) of the patients were told not to stop treatment when side effects occur. The proportions of ART patients who have got all the four critical messages were 223 (81.68%). This was judged as medium achievement according to the preset judgment parameter. (Table 12)

**Table 12 :** Proportion of patients who have got the four key messages during dispensing, Jimma Zone, December 2010.

Serial	Information provided to patients	N	Percent
no			
1	ART patients who have got information when to take drugs	267	97.8
2	ART patients who have got information about how to take the drugs	253	92.7
3	ART patients who have got information about how to keep/ store the drugs at home	240	87.9
4	ART patients who have got information not to stop treatment when side effects occur	237	86.8%
	ART patients who have got all information	223	81.68%

**Table 13 :** Statistical analysis results socio demographic characteristics of patients with the variables in the information provision during dispensing, December 2010

Characteristics	Odds ratio (CI 95%)					
Sex(n=273)	YES (No. & %)	Crude (Bivariate)	Adjusted ((Multivariate)			
Male	109(39.9%)	1.450(0.287-7.316)				
*female	158(57.9%)					
Characteristics	Odds ratio (CI 95%)					
Sex(n=273)	YES (No. &	Crude (Bivariate)	Adjusted ( Multivariate)			
	%)					
Male	103 (37.7%)	1.192 (0.477-2.978)	1.244 (0.493- 3.136)			
*female	150(55.0 %)					
Marital Status						
Married	144 (52.7%)	1.896 (0.413-8.696)	1.888 ( 0.411 -8.664)			
Unmarried	31 (11.4%)	0.629 (0.054-7.263)	0.606 ( 0.052 – 7.034)			
Widowed	39 (14.3%)	1.500 (0.237-9.477)	1.528 (0.241 – 9.675 )			
*Divorced	39(143%)					
Characteristics	Odds ratio (CI 95%)					
(n=273)	YES (No. & %)	Crude (Bivariate)	Adjusted (Multivariate)			
Male	98(35.9)	0926(0.440-1.948)	0.912( 0.429-1.938)			
*Female	141(51.7)					
Married	136(49.8%)	3.154 (0.710-14.006)	3.161 ( 0.712 – 14.038)			
Unmarried	28(10.3%)	2.786 (0.477-16.280 )	2.831 (0.482 – 16.627)			
Widowed	37(13.6%)	2.635 (0.481-14.430 )	2.616 ( 0.477- 14.34)			
*Divorced	39(14.3%)	2.033 (0.461-14.430 )	2.010 ( 0.477- 14.34)			
Characteristics	Odds ratio (CI 95	0/,				
(n=273)	YES (No. & %)	Crude ( <b>Bivariate</b> )	Adjusted (Multivariate)			
Male	100(36.6)	0.685(0.327-1.4345)	0.729 (0.345-1.540)			
*Female	137(50.2)	0.000(0.027 1.1010)	025 (0.0.10 1.0.10)			
Married	139(50.9%)	0.984 (0.344-2.816 )	0.991 ( 0.345 -1.540 )			
Unmarried	29(10.6%)	0.745 (0.164-3.380 )	0.786 ( 0.172 – 3.589)			
Widowed	33(12.1%)	1.964 (0.597-6.460 )	1.919 ( 0.582 – 6.331)			
*Divorced	36(13.2%)	(	( ,			

## \*show the reference variable

None of the above mentioned dependent and independent variables show significant association.

**Table 14 :** Analysis and Judgment Matrix of compliance dimension for ARV drugs distribution at Health facilities in Jimma Zone, December 2010.

	Compliance = 42.85%					
Inputs/Activity	Indicators	Value Given	Value Achieved	%	Judgment Parameter	
Utilization or implementation of above mentioned SOP forms	Average percentage of utilization of SOP forms for ARV drugs distribution as the guideline for the past six months	30	17.05	56.82 %	>85% High Achievement	
Receipting and inspecting of ARV drugs	Undertaking inspection on new arrival as per the national guideline	20	20	100%	65 – 85%	
Storing ARV drugs properly	Maintain acceptable storage conditions as the standard 12 criteria	20	17.08	85.4 %	Medium Achievement	
Inventory controlling/ Control stock volume and movement	Average percentage of stock cards of tracer ARV drugs that correspond with physical count	30	19.82	66.07 %	<65 Low	
Inventory control/ stock card	Using inventory control system/stock movement card	20	5	25%	Achievement	
Delivery of ARV drugs to dispensary of ART site	Distributing ARV drugs to dispensary as per guideline for the past six months	20	15	75%		
Keeping good dispensing environment and stock management	Dispensaries keeping dispensing environment and stock management as the manual	20	17.78	88.9%		
Dispensing of ARV drugs as per guideline	Proportion of patients who have got adequate information during dispensing	30	26	81.68		
Ordering and reporting	Estimating their ARV drugs requirements following appropriate method (s) for the past six months	30	30	100 %		

Sending Reports as the schedule	Completing and submitting their requisition report as the schedule for the last three reporting period	30	24.99	83.3	
Acquisition of ARV drugs from PFSA hub	Average time between order and delivery from PFSA hub to Health facilities for the past three deliveries	30	28.9	*96.3 3% (13.9)	
Discrepancy reporting using form ARV/RDR-04	Report encountered ARV Drug discrepancy	20	10	50%	
	Sub-Total	300	231.62	77.2 %	Medium Achievement

<sup>\*</sup>**N.B**.  $\leq 15$ days (>85%); >15-20 days (65-85%); >20days (<65%)

## 6.3 Accommodation of ARV drugs dispensing service

The finding showed that 265(97.1%) of the patients perceived that as appropriate hours operation was set. This was judged as high achievement according to the preset judgment parameter. Almost all (96%) of them felt that dispensing rooms are convenient. This also judged as high achievement according to the preset judgment parameter.

**Table 15:** Perception of ART patients on Accommodation of the service, Jimma Zone, December 2010

Variables	Number	Percent (%)			
Convenient hours of operation is set					
Yes	265	97.1			
No	8	2.9			
Waiting time between arrival at dispensary and dispensing of drugs is					
Too short	161	59.0			
Too long	8	2.9			
Reasonable	90	33.0			
Do not know	14	5.1			
Convenient dispensing room					
Yes	262	96.0			
No	11	4.0			

Majority of the respondents 161 (59%) reported that the waiting time is short enough at ARV drugs dispensary while 8 (2.9%) respondents felt that the time is too long. Moreover, 90 (30%) of the patients said that the waiting time is reasonable. Another 14 (5.1%) clients did not know the time between their arrival at dispensary and the dispensing of the drugs.

Statistical association was observed with variables educational status (1-8) grade and convenience of hours of operation, and educational status grade 1-8 with convenience of dispensing room. The others did not show significant association. As the multivariate analysis showed those with educational status 1-8 grade 0.036 times more to have perception on convenience of hours of operation than those with educational status college or University. Similarly multivariate analysis showed those with educational status 1-8 grade 0.042 times greater on convenience of dispensing room than with educational status College/ University.

**Table 16**: Statistical analysis result of socio demographic variables with dependent variables of accommodation, December 2010.

Sex(n=273)	Odds ratio (CI 95%)					
	YES (No. & %)	Crude ( <b>Bivariate</b> )	Adjusted (Multivariate)			
Male	111(40.7%)	0.716 (0.064- 7.996 )	0.398 ( 0.031 -5.068 )			
*female	159 (58.2%)					
Characteristics Educational status (n=273)						
Unable to read and write	96 (35.0%)	0.00 ()	0.000 ()			
Only read and write	23 (8.4%)	0.00 ( )	0.000 ()			
1-8	93 (34.1%)	0.043 (0.002- 0.819 )	0.036 (0.002 – 0.742)			
9-12	54 (19.8%)	0.074 (0.004- 1.418 )	0.069 (0.003 – 1.380)			
*College/ university	4 (1.5%)					
Sex(n=273)	Odds ratio (CI 95%)					
	YES (No. & %)	Crude (Bivariate)	Adjusted (Multivariate)			
Male	111 (40.6%)	1.441 (0.089- 23.290 )	0.920 ( 0.047- 18.019 )			
*female	160 (58.6%)					
Characteristics Educational status (n=273)						

Unable to read and write	96 (35.2%)	0.00 (0.00- )	0.000 ()
Only read and write	23(8.4%)	0.00 (0.00-)	0.000 ()
1-8	93 (34.0%)	0.043 (0.002-	0.042 (0.002 -0.844)
		0.819)	
9-12	55 (20.1%)	0.000 (0.00-)	0.000 ()
*College/ university	4 (1.5%)		

<sup>\*</sup>show reference variable

**Table 17 :** Analysis and Judgment Matrix of accommodation dimension for ARV drugs distribution at Health facilities in Jimma Zone, December 2010

Accommodation=14.3%						
Inputs/Activity	Indicators	Value	Value	%	Judgment Parameter	
		Given	Achieved			
Timely service delivery	Proportion of ART clients who perceived that appropriate hours of operation is set	50	48.55	97.1%	>85% High Achievement 65- 85% Medium Achievement	
Presence of covenant dispensing room for client	Proportion of ART clients who perceived that dispensing rooms are convenient.	50	48	96%	< 65% Low Achievement	
	Sub-Total	100	96.55	96.55%	High Achievement	

**Table 18 :** Overall implementation of ARV drugs Distribution at Health facilities in Jimma Zone, December 2010.

Dimension	Value	Value	%	Judgment Parameter
	Given	Achieved		
Availability of resources	300	244.7	81.56%	>85% High Achievement
				65-85% Medium Achievement
Compliance to National Guidelines and Manuals	300	231.62	77.2%	< 60% Low Achievement
Accommodation of the service	100	96.55	96.55%	
Overall implementation	700	572.87	81.84%	Medium Achievement

## **Chapter 7 Discussion**

This evaluation study used/ focused on process of ARV drugs distribution addressing availability of resources, compliance to national standard reference manuals and guidelines, and accommodation of the service to the patients.

#### **Availability**

The result show that the staffing of ART trained pharmacy professionals in health facilities was not according to the guideline. In one health center there is no trained pharmacy professional on ART. This was not inline with the guideline as it recommends for health centers to have one trained pharmacy professional. This unavailability of trained pharmacy professional affects the counseling during dispensing and the utilization of SOP forms as also supported by experts. All health facilities have trained pharmacy professionals in ARV drugs logistic which includes procedures in completing the SOP forms and calculating reorder quantities. This finding is different from assessment in public health facilities of Zimbabwe which reported none of the sites has received formal logistic training on how to complete ARV logistic forms and calculate reorder quantities. The possible reasons for this difference may be the difference in the study period as that was conducted in 2006.

This evaluation finding showed availability of unexpired ARV drugs in health facilities was 82.56%. This indicates that in 17.44% of the drugs expired products were also available in stock. A drug is defined as available if even one unit of unexpired product is in stock. Since expired drugs are inappropriate for use in almost all situations, they are not counted as stock available for use. <sup>31</sup> The availability of expired products indicates poor inventory management and results in wastage of resources. And also the average percentage of stock out days of ARV drugs for the past one year was 1.48. A supply system will be called as well functioning if every person is able to obtain and use ARV drugs as required. <sup>12</sup> A reliable supply of ARV drugs is critical because stock outs could

lead to dangerous consequences such as drug resistance and treatment failure.<sup>32</sup> Guideline for counseling during dispensing was available only in two health facilities. This unavailability of counseling guidelines may seriously influence the quality of counseling as also pointed out by many experts interviewed.

## **Compliance**

The average utilization of SOP forms in health facilities was 56.82%. But the national guide line for implementation of ART program recommends the pharmacy service to assure safety of patients on treatment, adherence and uninterrupted supply of drugs by storing drugs safely and securely, and monitoring stock levels and usage through standardized forms. <sup>2</sup> This low utilization of SOP forms affects the collection, organization and reporting of information to other levels and proper management of distribution system.

In all health facilities: ARV drugs were stored in a dry, well ventilated and windows that can be opened and protected from direct sunlight; the storage area was clean and secured with lock and access is limited to authorized person; the drugs were stored separately from flammable products and chemicals, and were not stored directly on the floor; and the store was free from moisture. This result is inline with the standard operating procedure reference manual. Assessment in Lesotho reported a different result in which in 75% of facilities ARV drugs were stored on the floor and access to the stores was not limited to authorized persons. Results of this evaluation also indicated in more than half of the health facilities ARV drugs were arranged on shelves with arrows pointing up, with identification labels, expiry and manufacturing dates clearly visible and in a systematic way (pharmacological and first expiry first out /FEFO/ procedures); and are accessible for counting and stock management. A different result reported in assessment in Sierra Leone, none of the facilities ARV drugs were arranged on shelves in a way that makes it easy to read product labels and expiry dates. In half of the health facilities evaluated expired ARV drugs were found with usable products in store room. Almost similar result

reported in an evaluation conducted in Ethiopia. Expired ARV drugs were kept together with active drugs at one site. <sup>25</sup>Keeping proper storage of ARV drugs helps to maintain their quality, safety and efficacy, and to avoid the risk of diversion, theft, and fraudulent use of ARV drugs. <sup>14</sup> If proper storage procedures not followed, ART patients will not receive a high quality drug product because poor storage conditions can cause damage or cause reduction in shelf life, and also not following proper storage procedures cause wastage of time in trying to find needed drugs. If expired products are available with usable products they may be distributed to patients by mistake.

The average percentage of health facility stock records that corresponded exactly with physical counts was 66.07% with the range among facilities from 18.2% to 100%. A different result reported in assessment conducted in Sierra Leone in which stock records did not match with physical count. <sup>22</sup> Effective inventory management help facilities avoid stock outs and losses due to unnecessary expiry, theft and other problems, and insure that the desired medicines are available at all times and helps to more accurately estimate drug demand. <sup>25, 32</sup> The use and regular updating of stock records (paper-based or computerized) in health facilities is important because stock record cards can easily display the amount of drugs on hand and facilitate controlling of drug expiry.

Except one health facility others distribute ARV drugs from store to dispensary according to the standard that is they use Internal Facility Report, Issue and Receipt Voucher instead of model 20 to request from store. The standard operating procedure manual for pharmaceutical logistic recommends: the pharmacy personnel in charge of the out patient and inpatient pharmacy complete and provide logistics data on the Internal Facility Report, Issue and Receipt Voucher to the store. And then the pharmacy employee in charge of main store uses the information in the report section to determine re-supply quantities and issue the drugs after completing issuing voucher (Model 22). The health facility prefer to use model 20, as indicated by expert interview it doesn't require any calculation and they are not using bin card in the dispensary. Only one health facility

dispensary used bin card at dispensary and this affects the provision of essential data to store of health facility and also affects provision of essential data to PFSA hub.

All health facilities estimated their drug requirement using a standard formula in standard reporting and requisition form, and they sent their bi-monthly report to PFSA hub with in the first 10 days of the end of reporting period. These were inline with the standard operating procedure reference manual. The standard operating procedures manual for pharmaceuticals logistic recommends health facilities to use standard formula to calculate their reorder quantity which includes beginning balance in store, quantity received, loss/adjustment and ending balance, and should send their report to PFSA hub until the 10<sup>th</sup> day of the month following the end of the reporting period.<sup>19</sup>

The proportion of ART patients who have got the four basic information for the dispensed drugs were 81.68%. This was not inline with the manual as almost 18% of patients didn't get one of the information. Good dispensing practices ensure that the correct drug is delivered to the right patient, in the required dosage and quantities, with clear instructions, and in the package that maintains an acceptable potency and quality of the drug. Drugs will be effective only if the appropriate root of administration followed, therefore the advice (information) when to take (e.g. before or after meal); how to take drugs (take with water, chewing, direct swallowing, etc) should be clearly provided to patients/caregivers; drugs should be stored at favorable condition and place to maintain the potency of drugs thus patients should be informed how to store drugs at home (e.g. avoid heat, light, and moisture); and patients should be informed not to stop treatment when side effects occur or in absence of response without consulting the prescriber or dispenser. 33 The possible reasons for this difference may be unavailability of counseling guidelines and trained professionals. If these information not delivered to patients correctly, the patients will not have good adherence to the drugs and potency of the drugs will be lost as it depends on their storage condition.

#### Accommodation

Almost all (97.1%) of ART patients perceived that appropriate hours of operation were set. As found by expert interviewed the dispensing pharmacy works in working hours both in the morning and in the afternoon. Ninety six percent of ART patients also reported as dispensing rooms were convenient. But some of the patients on the other side reported "as they are not getting enough and up to date information; the mixing of ART drugs dispensing room with other drugs affects their privacy and also as there is high turnover of professionals and as that affects their adherence".

**Social desirability bias** the patients may provide information that they think good for health care providers than the real situation. During the interview of the patients on the information provision during dispensing, on convenience of dispensing room and hours of operation may create bias to the patients. As we don't know to quantify the bias, we use the finding with this limitation.

## **Chapter 8 Conclusion and Recommendation**

#### 8.1 Conclusion

Based on the study findings, the over all achievement of the ARV drugs distribution program of the Zone was in medium achievement when compared to the preset evaluation judgment parameter.

The availability of resources for the program implementation in the Zone was in medium achievement. How ever shortage of ART trained pharmacy professional and guidelines for counseling during dispensing at some of the health facilities were observed and these may affect the utilization of SOPs at dispensary and the provision of basic information during dispensing. These are areas for recommendation.

The compliance of distribution service to national guidelines and standards was in medium achievement when compared to the preset evaluation judgment parameter. How ever the utilization of some of the key SOP forms such as expiry date tracking chart, receiving discrepancy reporting form, monthly ARV drugs dispensing and consumption summary and bin cards at dispensary, and regular updating need improvement as these affect implementation and flow of information to the higher level. The provision of basic information about the dispensed drugs needs improvement as this affects the adherence of patients. These are areas of recommendation.

The accommodation of the service to the patients was in high achievement as the preset evaluation judgment parameter. Even though majority perceived the dispensing room as appropriate, some of them reported as they don't have comfort with the mixing of dispensing room with other drugs; as they are not getting up to date information and as there is high turnover of pharmacy professionals at dispensary and this affects their adherence. These comments may help the stakeholders to look again the arrangement of dispensing room and follow the dispensary.

#### 8.2 Recommendation

#### **Zonal Health Department**

- Zonal health department together with partners should give basic training on ART to pharmacy professionals and the frequency of the trainings should be matched with the staff turnover at the health facilities.
- The zonal health department and district health offices should communicate to improve the pharmacy professional availability at health facilities.

#### SPS, DELIVER, PFSA and SCMS

- Should make available all key SOP forms
- As the availability of key SOP forms did not guarantee their utilization in health
  facilities due attention should be given to design mechanisms for utilizing the
  forms like providing refreshment training for pharmacy professionals and if the
  problem is shortage of professionals by discussing with the Zonal health
  department facilitate the additional allocation of professionals.
- Should make available guidelines for counseling during dispensing. And if they
  made it available they should guarantee its availability at dispensary to avoid the
  information fallacy.
- Should update the ARV drugs and patient information sheet considering the combined drugs.

#### Pharmacy professionals

- Should frequently update the bin cards at health facility store, and utilize at dispensaries.
- Should strictly follow the standard storage criteria and frequent follow up in stock
  management and inventory control to avoid expired products from usable products
  on the shelves and to distribute ARV drugs before their expiry.
- Should provide all the basic information during counseling to enhance the adherence of the patients.

## **Chapter 9 Meta Evaluation**

Michael Scrivens defined that Meta evaluation is Evaluation of evaluation. Good evaluation requires that evaluation efforts themselves be evaluated. Many things can and often go wrong in evaluation work. Accordingly, it is necessary to check evaluations for problems such as bias, technical error, administrative difficulties, and misuse. Such checks are needed both to improve ongoing evaluation activities and to assess the merits of completed evaluation efforts. To assure the quality of process evaluation of ARV drugs distribution service implementation of Jimma Zone, the following actions was considered during the overall evaluation process

#### **Utility standard**

Key stakeholders were identified through discussion with Zonal health department. They were involved throughout evaluation process. They have also agreed to utilize the findings of the evaluation.

#### **Feasibility Standard**

The evaluation procedure was made practical; to keep disruption to a minimum while needed information was obtained. The evaluation proposal was prepared by balancing the benefits of the evaluation and resources required for such evaluation. Accordingly the planned activities were implemented with the given time, financial and human resources. Consequently, the evaluation was efficient and produced valuable information to justify expended resources.

#### **Propriety Standard**

The evaluation was conducted after getting ethical clearance from Jimma University College of Public health and Medical sciences. The evaluation was designed and conducted to respect and protect the rights and welfare of human subjects.

## Accuracy standard

All the evaluation procedures designed in the protocol was applied to obtain unbiased and desired information. The data collection, processing, and reporting were systematically done. Quality control strategies were carried out properly. Different methods of data

collection including expert interview, document review and observation and other sources of data were used. Data were collected by trained pharmacy professionals under close supervision.

## **References**

- UNAIDS/WHO, A I D S Epidemic update, 2 009 Available at: http://data.unaids.org/pub/Report/2009/jc1700 epi update 2009 en.pdf.

   [Accessed July 23, 2010]
- Federal HIV/AIDS Prevention and Control Office, and Federal Ministry of Health, GUIDELINES FOR IMPLEMENTATION OF THE ANTIRETROVIRAL THERAPY PROGRAMME IN ETHIOPIA, July 2007.
- 3. Federal Minister of Health (FMOH) and Federal HIV/AIDS Prevention and Control Office (FHAPCO), Single point HIV prevalence estimate, June 2007.
- 4. Jimma Zone Health Department. (2009/2010) Annual Report, Jimma.
- Federal HIV/AIDS Prevention and Control Office, and Federal Ministry of Health, Guidelines for Implementation of HIV/AIDS Case Management in Ethiopia, June 2009.
- FHAPCO/Ministry of Health, National Comprehensive HIV Care / Antiretroviral Therapy (ART) Training for Nurses and Health Officers: Participant Manual, Ethiopia, April 2008.
- 7. WHO Antiretrovirals for HIV: a compilation of facts and product information SEARO Technical Publication Series No. 55, 2006.
- 8. Management sciences for health, managing drug supply. 2<sup>nd</sup> ed. Connecticut (USA); Kumarian press; 1997.
- 9. Federal Democratic Republic of Ethiopia, Policy on anti-retroviral drugs supply and use, July 2002.
- 10. Federal Negarit Gazeta of the Federal Democratic Republic of Ethiopia, Drug Administration and Control Proclamation No. 176/99, 29<sup>th</sup> June, 1999.
- 11. Federal Democratic Republic of Ethiopia Federal Negarit Gazeta, Drug Fund and Pharmaceuticals Supply Agency Establishment Proclamation No. 553/2007, ADDIS ABABA September, 2007.

- 12. SCMS/Standard Operating Procedures Manual for Antiretroviral Drugs Management in the Public Sector, November 2007.
- 13. USAID/DELIVER PROJECT, The Logistics Handbook A Practical Guide For Supply Chain Managers in Family Planning and Health Programs, JULY 2009. Available at: <a href="http://deliver.jsi.com/dlvr\_content/resources/allpubs/guidelines/LogiHand.pdf">http://deliver.jsi.com/dlvr\_content/resources/allpubs/guidelines/LogiHand.pdf</a> [Accessed on August 05, 2010].
- 14. DACA, MSH/RPMS Plus, Standard Operating Procedure for Antiretroviral Drug Management at Health Facilities: Reference Manual, March 2008.
- 15. USAID | DELIVER PROJECT, Building Blocks for Logistics System Design for HIV Tests and ARV Drugs: Inventory Control Systems, Logistics Management Information Systems, and Storage and Distribution. Task Order 1. 2008. Available at; <a href="http://deliver.jsi.com/dlvr\_content/resources/allpubs/guidelines/BuilBlocLogiSystDesi.pdf">http://deliver.jsi.com/dlvr\_content/resources/allpubs/guidelines/BuilBlocLogiSystDesi.pdf</a> [Accessed on August 05, 2010].
- 16. SCMS, Saving Lives and Costs in Redesigning Ethiopia's ART Supply Chain System,

  Available at:
  <a href="http://scms.pfscm.org/scms/docs/papers/Distribution\_brochure.pdf">http://scms.pfscm.org/scms/docs/papers/Distribution\_brochure.pdf</a> [Accessed Sep. 25, 2010].
- 17. Anthony D Harries et al. Ensuring uninterrupted supplies of antiretroviral drugs in resource-poor settings: an example from Malawi; Available at: <a href="http://www.ncbi.nlm.nih.gov/pmc/articles/PMC2636270/pdf/06-032060.pdf">http://www.ncbi.nlm.nih.gov/pmc/articles/PMC2636270/pdf/06-032060.pdf</a> [Accessed September 5, 2010].
- 18. Lloyd.M et al. A strategy to improve skills in pharmaceutical supply management in East Africa: the regional technical resource collaboration for pharmaceutical management.

  Available at:

  <a href="http://www.ncbi.nlm.nih.gov/pmc/articles/PMC2630320/pdf/1478-4491-6-30.pdf">http://www.ncbi.nlm.nih.gov/pmc/articles/PMC2630320/pdf/1478-4491-6-30.pdf</a>
  [Accessed August 25, 2010].
- 19. Federal Democratic Republic of Ethiopia Pharmaceuticals Fund and Supply Agency, Standard Operating Procedures Manual for the Pharmaceutical Logistic System, March 2010.

- 20. Patton M, Q. Utilization Focused Evaluation: the new century text. 3rd ed. London: SAGE PUBLICATIONS, International Educational and Professional Publisher; 1997.
- 21. Centers for Disease Control and Prevention. Framework for Program Evaluation in Public Health. MMWR 1999; Vol. 48(No. RR-11). Available at: <a href="http://www.cdc.gov/eval/framework.htm">http://www.cdc.gov/eval/framework.htm</a>, [accessed Aug.12, 2010].
- 22. Allers et al; Sierra Leone: Supply Chain Assessment for ARV Drugs and HIV Test Kits. April 2007. Available at: <a href="http://pdf.usaid.gov/pdf\_docs/PNADJ841.pdf">http://pdf.usaid.gov/pdf\_docs/PNADJ841.pdf</a> . [Accessed September 13, 2010].
- 23. Mahgoub M. Hamed et al., "Do systems contribute to the sustainability of the Revolving Drug Fund (RDF) in Sudan?" Sudanese Journal of Public Health, Vol.4, No. 2. April 2009.
- 24. Pharasi, B. Assessment of the HIV/AIDS Medical Supplies and Laboratory Commodities Supply Chain in Lesotho, November 2007. February 2009.
- 25. Steve H.et al, RPM+/SPS and SCMS in Ethiopia: An Evaluation, July 2009.
- 26. Federal Democratic Republic of Ethiopia Ministry of Health and WHO, ASSESSMENT OF THE PHARMACEUTICAL SECTOR IN ETHIOPA, October, 2003.
- 27. CSA. The population and housing census of Ethiopia 2007: Projected figures for the year 2010, Addis Ababa, Ethiopia, July 2010.
- 28. Rossi RP, Lipsey WM, Freeman EH. Evaluation: A systematic approach, 7th ed. London: SAGE PUBLICATIONS, International Educational and Professional Publisher; 2004
- 29. Penchansky R, Thomas W. The Concept of Access: Definition and Relationship to Consumer Satisfaction, MEDICAL CARE *February*, 19 (2) 127-41,1981
- 30. Nyenwa et al Zimbabwe HIV & AIDS Logistics System Assessment, John Snow, Inc. /DELIVER, for the U.S. Agency for International Development. January 2006.
- 31. Regional Program on Essential Drugs Pan American Health Organization, RAPID PHARMACEUTICAL MANAGEMENT ASSESSMENT: AN INDICATOR-BASED APPROACH, July 1995.

- 32. USAID, DACA and MSH/RPM PLUS, Standard Operating Procedures for Antiretroviral Drug Management at Health Facilities, Guidelines for Forms, 3<sup>rd</sup> edition, April 2008.
- 33. Drug Administration and Control Authority of Ethiopia. Manual for Good Dispensing Practice; Addis Ababa, Feb.2007.
- 34. Stufflebeam D. Meta-evaluation; Available at: <a href="http://www.wmich.edu/evalctr/pubs/ops/ops03.pdf">http://www.wmich.edu/evalctr/pubs/ops/ops03.pdf</a> . [Accessed August. 19, 2010]

## Annex

## 1. Map of Jimma Zone



### Information matrix on ARV drugs Distribution at health facilities in Jimma Zone, 2010.

Evalu	ation Questions	Dimensions	Source	Data collection tools
i.	Are necessary resources available? If not why?	Availability	Pharmacy professionals and experts, SOP forms, bin cards, and ARV drugs	Observation check list Checklist Document review check list and interview guide
ii.	Are components of ARV drugs distribution operating according to the standard? If not, Why?	Compliance	Pharmacy professionals and experts, SOP forms, Receiving and Issuing voucher, Reporting and Requisition forms, Bin cards and ART patients	Document review checklist Interview guide Observation checklist Exit interview guide
iii.	Do the ARV dispensing arrangements meet expectations of the patients? If not why?	Accommod ation	ART patients	Exit interview guide

## 3. Percentage of facilities that maintain acceptable storage conditions as the standard, Jimma 2010.

Ser No	Criteria for storage conditions	Number facilities		lth
		Yes	No	Total
1	Products are arranged on shelves with arrows pointing up, and with identification labels, expiry dates, and manufacturing dates clearly visible.	75	25	100
2	ARV drugs are stored and organized in a systematic way (e.g. alphabetical, pharmacological or first expiry / fist out/FEFO) procedures and are accessible for counting and general stock management.	75	25	100
3	Damaged and expired products are not available with usable products in the storeroom.	50	50	100
4	ARV drugs are stored in a dry, well-ventilated storeroom and windows that can be opened. (Visually inspect roof, walls, and floor of storeroom.)	100	0	100
5	Cartons and products are protected from direct sunlight.	100	0	100
6	Cleanliness (absences of liter and dust, rodents or insects in the storage area). (Visually inspect the storage area for evidence of rodents [droppings] or insects that can damage or contaminate the products.)	100	0	100
7	Storage area is secured with a lock and key that protects against theft but is accessible during normal working hours; access is limited to authorized personnel.	100	0	100
8	Medicines are not stored directly on the floor	100	0	100
9	There is a cold store with a temperature chart.	75	25	100
10	Direct sunlight is prevented from entering the storage area (e.g. by means of painted window panes or blinds).		50	100
11	ARV drugs are stored separately from insecticides, flammable products, and chemicals.		0	100
12	Store is protected from water penetration or free from moisture (e.g. leaking ceiling, drains, taps)	100	0	100
	Average storage condition	85.4%		<u> </u>

#### 3. Questionnaires

# Jimma University College of Public Health and Medical Science School of Graduate studies Department of Health Planning and Health Services Management Health Monitoring and Evaluation Unit

#### 3.1 Questionnaire for Health facility Evaluation

Interview Guide for Store Manager Informed Consent Form
Hello. My name is I am here to conduct evaluation of the ARV drugs
distribution at Health facilities in Jimma Zone. I would like to ask you a few questions
about the ARV drugs distribution at the store of this facility; relevant documents will be
reviewed and observation will be done using a checklist. Your information will be
recorded on a questionnaire. No personal identifiers will be attached/ recorded to the
questionnaires.
All response will be kept confidential that means your response will only be shared with
evaluation team members and we will ensure that any information we include in our
report does not identify you as respondent. Remember, you do not have to talk anything
you do not want to and you may end the interview at any time. May I continue?
If the respondent agrees to continue, ask if he/she has any questions. Respond to questions
as appropriate, and then ask Q1.
General Information
Date: Time of data collection
Interviewee's TitleQualification
Name of Facility
Address: Woreda Town Tel

I. Availability and or implementation of Guidelines, Manuals and SOPs

1.	Are the following guidelines and standards available and implemented at ART site store for
	the intended purposes

Ser		Available	Implemented	Remark
No.	Description	Yes/No	Yes/No	
1	Standard operating procedures for Antiretroviral			
	Drug supply management at Health facilities			
2.0	SOPs and Formats			
i.	Receiving and Issuing forms/ models			
ii.	Bi-Monthly Reporting and Requisition form			
iii.	Expiry Date Tracking Chart ( ARV/ETC-04)			
iv.	Receiving Discrepancy Reporting Form (ARV/RDR-04)			

Interviewers please verify the availability and implementation or utilization of Key SOPs by visiting appropriate units, reviewing documents and checking use of such formats for the last 6 months

foi	rmats for the last 6 months
2.	If any of the above format (s) is/are not available and/ or not utilized why?
II	Receipt and inspection
3.	Do you undertake physical inspection on new arrival drugs? Yes No
If	yes interviewers please check for the availability of a standard form for such purpose
an	d inspection report
4.	Do you report any discrepancy encountered? Yes No
If	yes interviewers please check for the availability of a standard form for such purpose
an	d discrepancy report
5.	If yes for who have you reported the encountered discrepancy:
a)	PFSA Hub? Yes No
b)	ZHD? Yes No

c)	DACA? Yes No
d)	Others, specify
6.	Do you receive drugs using model 19? Yes No
	If No why

#### III. Storage condition of ARV drugs at the store

7. Interviewers Place a check (tick) mark in the appropriate column based on visual inspection of the storage area; note any relevant observations in the comments column. To qualify for a Yes response, all products must meet the criteria for each item.

Ser. No.	Description		N o	Comme nts
	Products are arranged on shelves with arrows pointing up, and with identification labels, expiry dates, and manufacturing dates			
1	clearly visible.			
2	ARV drugs are stored and organized in a systematic way (e.g. alphabetical, pharmacological or first expiry / fist out/FEFO) procedures and are accessible for counting and general stock management.			
3	Damaged and expired products are not available with usable products in the storeroom.			
4	ARV drugs are stored in a dry, well-ventilated storeroom and windows that can be opened. (Visually inspect roof, walls, and floor of storeroom.)			
5	Cartons and products are protected from direct sunlight.			
6	Cleanliness (absences of liter and dust, rodents or insects in the storage area). (Visually inspect the storage area for evidence of rodents [droppings] or insects that can damage or contaminate the products.)			
7	Storage area is secured with a lock and key that protects against theft but is accessible during normal working hours; access is limited to authorized personnel.			
8	Medicines are not stored directly on the floor			
9	There is a cold store with a temperature chart.			
10	Direct sunlight is prevented from entering the storage area (e.g. by means of painted window panes or blinds).			
11	ARV drugs are stored separately from insecticides, flammable products, and chemicals.			

	12	Store is protected from wate moisture (e.g. leaking ceiling	-	r free from			
]	V.	<b>Inventory control</b>					
8.	Is sto	ock record card used in store?	Yes	No			
	If	yes is it up-dated?	Yes	No			
		rviewers please fill in approp the actual stock from the stor	_		k from the s	stock ca	ırd
	If No	o what is the reason?					
9.	Do y	ou have expired drugs? Yes_	No_				
	If ye	s, interviewers please fill the ty	pe and quantit	y in the table 1			
	If ye	es reason for expiry					
10		expired drugs currently available e table 1:	e. Interviewers	s please fill in the	current stoc	k availa	ble
11	. Is th No_	ere mechanism for control of	expiration/exp	oiry and out of sto	ock of drug	s? Yes_	
		If yes enumerate the mechanism	ms				
12	. Have	e you experienced stock outs of A	ARV drug (S) d	uring the last 4 mo	onths? _		
Ple	ease fi	ll in the Number of days each	ARV drug pro	duct was out of st	ock in each	month.	
Ad	ld up	total stock out days of each AR	XV drug produ	ct for 12 months i	in the total o	column	of
tal	ole bel	low.					
т.	. <b>l.</b> l. 1.	. For moonding availability of v		and and ato als out	of days		

Table 1: For recording availability of unexpired, expired, and stock out of drugs.

S. No	Description of item	Unit	Availa ble( yes, no)	Bala nce in stoc k card	Physical count in store	Total quantity expired	Stock out in past 12 month s( Yes, No)	Stoc k out days	Remark
	D4t30mg+3TC150mg+NVP20								
1	0mg								
2	D4t30mg+3TC150mg								
	AZT300mg+3TC150mg+NVP								
3	200mg								
4	AZT300mg+3TC150mg								
5	AZT300mg								
6	EFV600mg								
7	NVP200mg								
8	TDF300mg/3TC300mg								
9	Abacavir300mg								
10	Tenofovir300mg								
11	FDC12(D4t12mg+3TC60mg)								
	FDC12(D4t12mg+3TC60mg+								
12	NVP100mg)								
13	FDC6(D4t6mg+3TC30mg)								
	FDC6(D4t6mg+3TC30mg+N								
14	VP50mg)								
	3TC30mg+NVP50mg+Azt60								
15	mg								
16	3TC30mg+Azt60mg								
17	EFV50mg								
18	EFV200mg								
19	NVP50mg/5ml								
20	EFV30mg/ml								
21	Azt50mg/5ml								
22	3TC50mg/5ml	L							

#### V. Delivering ARV drugs from Dispensary

13.	. Are ARV dru	gs delivered from store to dispensary on the basis of the request/(ARV/ORF-
	04) form com	pleted by pharmacy personnel in charge and model 22 or equivalent to:
	Yes	No

VI.	Ordering and Rep	porting				
<b>1.</b> Wl	nat LMIS forms do	you use 1	for reporti	ng to a higher	r le	evel?
	(Ask to see a c	opy of th	e report.)			
In	sert name of stan	dard LM	IS report	here		
2. Do	LMIS report forms	s include	the follow	ing?		
A.	Received	Yes	No			
B.	Issues	Yes	No			
C.	Consumption	Yes	No			
D.	Stock on hand	Yes	No			
E.	Losses/adjustmen	nts Yes	No			
3. Do	es a completed LM	IS report	include th	e following?	(n	nust be verified with completed
re	port)					
A.	Stock on hand	Yes	No			
В	. Quantities used	d Yes	No			
	. Losses and ad	•		No		
4. Wh	o prepares the orde	ers/reports	s for ARV	drugs for this	s f	facility?
1.	Clinical Officer			5	5.	Pharmacy Assistant
2.	Nurse					Storekeeper
	Pharmacist			7	7.	Other (specify)
	Pharmacy Techni					
		-	mitted the	report on co	ns	umption and stock on hand of
	RV drugs at this fa	cility?				
	Never	.•				3 months ago
	Within the last m	onth		$\epsilon$	<b>.</b>	More than 3 mont
	2 months ago	• .	1 .			1 10
6. Ho	w often are you sup	posed to	submit rej	ports to the hi	gr	
	a. Monthly					c. Other
<b>7</b>	b. Bi monthly			2		
	you able to submi	t your rep	orts on tir			
	Always					Sometimes
	Most of the time		. 1			Never
8. If n	ot always what fac	tors influ	ence not b	eing able to s	ut	omit your report on time?
0 Цс.	w long does it take	von to co	mnlete ve	ur ranant/and	o='	)
	ays:	you to co	mpiete yo	our report/ord	CI	:

If no, how it is distributed\_\_\_\_\_

Но	ours:		
qu	w did you learn to complete the forms for collection antities of ARV drugs dispensed (consumption) and)? (Circle all that apply.)	_	1 0
	a. During a training workshop		c. Never been trained
	b. On-the-job training		d. Other (specify)
	ow are the order resupply quantities determined? ( rmula used to arrive at the order quantity and note	•	1
a.	Formula	c.	Other means (specify)
b.	Don't Know		
12. Ho	ow did you learn to calculate the order quantity fo	or AF	RV drugs? (Circle all that apply.)
a.	During a training workshop	c.	Never been trained
b.	On-the-job training	d.	Other (specify)
13. Ho	ow do you transmit your report/order to the higher	r lev	el?
a.	By fax		
b.	By email		
c.	Send with courier or mail		
d.	Send by facility vehicle		
e.	Picked up by higher level		

f. Other

- 14. On average, approximately how long does it take from the time the facility places an order until the ARV drugs are received?
  - a. Less than 2 weeks
  - b. 2 weeks to 1 month
  - c. Between 1 and 2 months

Interviewer please check the reporting and requisition form, and receiving voucher (Model 19) for the past six months and fill the day in the table below

Ser. No	Date on the reporting and requisition form	Date on the receiving voucher

14.	If is	not up	to two	weeks	what is the r	eason?	

#### VII. Human Resource

15. Type and number of personnel involved in ARV drugs distribution

Ser	Qualification	Total	Number	Number involved	
No.		Number	Trained in ARV	in ARV drug	Remark
			drug supply	dispensing	
			management		

#### 3.2 Interview Guide for Dispenser/ Head of Pharmacy

Informed Consent Form
Hello. My name is I am here to conduct evaluation of the ARV drugs
distribution at Health facilities in Jimma Zone. I would like to ask you a few questions
about the ARV drugs distribution activity at dispensary; relevant documents will be
reviewed and observation will be done using a checklist. Your information will be
recorded on a questionnaire. No personal identifiers will be attached/ recorded to the
questionnaires.
All response will be kept confidential that means your response will only be shared with
evaluation team members and we will ensure that any information we include in our
report does not identify you as respondent. Remember, you do not have to talk anything

If the respondent agrees to continue, ask if he/she has any questions. Respond to questions as appropriate, and then ask Q1.

you do not want to and you may end the interview at any time. May I continue?

General	Information
---------	-------------

Date:		Time of data collection	on
Interviewee's Title		Qualification	
Name of Facility			
Address: Woreda	Town	Tel	

#### Availability and or implementation of Guidelines, Manuals and SOPs

15. Are the following guidelines and standards available and implemented at ART site dispensary for the intended purposes

Ser		Available	Implemented	Remark
No.	Description	Yes/No	Yes/No	
1	Guidelines for use of ARV dugs in Ethiopia at			
	ART site's clinic			
2.0	SOPs and Formats			
I	ARV Drugs and Patient Information Sheet			
	(ARV/PIS-04)			
Ii	ARV Drugs Dispensing Register (ARV/DDR-			
	04)			
Iii	Monthly ARV Drugs Dispensing and			
	Consumption Summary (ARV/DCS-04)			

Iv	Pharmacy Monthly ARV Drugs Activity Report		
	(ARV/MAR-04)		
V	Manual for good dispensing practice/Guideline		
	for counseling during dispensing		
Vi	Stock movement card		

Interviewers please verify the availability and implementation or utilization of Key SOPs by visiting appropriate units, reviewing documents and checking use of such formats for the last 6 months

16.	If any of the above format (s) is/are not availa	ble and/ or not utilized why?
17.	Do you have inventory control/stock card system	?
	Yes No	
]	If no why	
18.	What is the information delivered to ART patients	during dispensing?
	1	-
4	2	-
3	3	-
4	1	-
4	5	-
4	5	-
(	5	-
,	7	-

#### 19. Dispensary of ARV drugs

Interviewers Place a check (tick) mark in the appropriate column based on visual inspection of the dispensing area; note any relevant observations in the comments column. To qualify for a Yes response, all products must meet the criteria for each item

N o.	Description	Yes	N o	Comments
1.	Damaged and expired products are not available with usable products in the dispensary.			
.2	ARV drugs are stored in a dry, well-ventilated dispensary and windows that can be opened.			

.3	Cleanliness (absences of dirt and dust, rodents or insects in the dispensary).		
.4	The dispensing area is secured with a lock and key that protects against theft but is accessible during normal working hours; access is limited to authorized personnel.		
.5	Medicines are not stored directly on the floor		
.6	The drugs arranged in shelves/ cabinets using one of scientific arrangement methods		
.7	Direct sunlight is prevented from entering the dispensary (e.g. by means of painted window panes or blinds).		
.8	ARV drugs are stored separately from insecticides, flammable products, and chemicals.		
.9	Dispensary is protected from water penetration or free from moisture (e.g. leaking of ceiling, drains, taps)		

#### 20. Human Resources

Type and number of personnel involved in dispensing including clerk

Ser	Qualification	Total	Number	Number involved in	
No.		Number	Trained in ART	ARV drug dispensing	Remark

#### Jimma University **College of Public Health and Medical Science School of Graduate studies**

#### **Department of Health Planning and Health Services Management Health Monitoring and Evaluation Unit**

3.3 Interview Guide for Pharmaceutical Fund and Supply Agency, SCMS, SPS and Zonal health department.

**Informed Consent Form** 

Hello. My name is As you know we know we are conducting an
Evaluation on ARV drugs Distribution in Health facilities in Jimma Zone. I would like
to ask you a few questions about the ARV drugs distribution at Health facilities on the
reporting and ordering that the Health facilities perform and the resupplying system.
Your information will be recorded on a questionnaire. No personal identifiers will be
attached/ recorded to the questionnaires.
All response will be kept confidential that means your response will only be shared with
evaluation team members and we will ensure that any information we include in our
report does not identify you as respondent. Remember, you do not have to talk anything
you do not want to and you may end the interview at any time. May I continue?
If the respondent agrees to continue, ask if he/she has any questions. Respond to
questions as appropriate, and then ask Q1.
1. Do you receive reports on the quantities of ARVs dispensed (consumption) and the
quantities of ARVs in stock (stock on hand) from lower-level facilities?
Yes No
Tes No
2. How many Health facilities are supposed to submit their order reports on ARV
2. How many Health facilities are supposed to submit their order reports on ARV
2. How many Health facilities are supposed to submit their order reports on ARV drugs to this hub?
<ul><li>2. How many Health facilities are supposed to submit their order reports on ARV drugs to this hub?</li><li>3. How many of these facilities submitted their reports for the last three reporting</li></ul>
<ul><li>2. How many Health facilities are supposed to submit their order reports on ARV drugs to this hub?</li><li>3. How many of these facilities submitted their reports for the last three reporting period?</li></ul>
<ol> <li>How many Health facilities are supposed to submit their order reports on ARV drugs to this hub?</li> <li>How many of these facilities submitted their reports for the last three reporting period?</li> <li>Do all the Health facilities send their order timely? Yes No</li> </ol>
<ul> <li>2. How many Health facilities are supposed to submit their order reports on ARV drugs to this hub?</li> <li>3. How many of these facilities submitted their reports for the last three reporting period?</li> <li>4. Do all the Health facilities send their order timely? Yes No (can you show me the last three reports?)</li> </ul>
<ol> <li>How many Health facilities are supposed to submit their order reports on ARV drugs to this hub?</li> <li>How many of these facilities submitted their reports for the last three reporting period?</li> <li>Do all the Health facilities send their order timely? Yes No (can you show me the last three reports?)</li> <li>If no what is the reason?</li></ol>
<ol> <li>How many Health facilities are supposed to submit their order reports on ARV drugs to this hub?</li> <li>How many of these facilities submitted their reports for the last three reporting period?</li> <li>Do all the Health facilities send their order timely? Yes No (can you show me the last three reports?)</li> <li>If no what is the reason?</li> <li>Do you receive discrepancy report?</li> </ol>

8. Shortage of ART trained pharmacy professionals reported what do you say about this?

## Jimma University College of Public Health and Medical Science School of Graduate studies Department of Health Planning and Health Services Management Health Monitoring and Evaluation Unit

#### 3.4 Questionnaire to ART patients

#### **Informed Consent**

At the starting phase of the data collection, the data collector will get the informed consent from the clients through the dispenser. After the dispenser is well informed about the purpose and objective of this study, then the next step will be to reach an agreement with the clients.

After the client agrees, the data collector will be permitted to conduct an exit interview with the clients. If the client is not volunteer, they will not participate in the study.

Good morning/afternoon. I am
This interview is aimed to getting pertinent information concerning the ARV drugs
dispensing service delivery at Health facilities in Jimma Zone. I would like to help the
improvement of the services provided by this facility. I think the dispenser told you
some information about the purpose of this interview. I would be interested to find out
about your perception and the information you get today during dispensing. I will not
write down your name, and everything you tell me will be kept strictly confidential.
Also, you are not obliged to answer any question you don't want to, and you may
withdraw from the interview any time. Do you want to continue? 1) Yes 2) No
Name of interviewer
Signature
Signature of client
I General Information
101 Woreda Name of HF
102 Date of Visit
103 Time interview started

1. male	2. Female			
106 Age of respondent	_ (years)			
107 Religion				
1. Orthodox	4. Catholic			
2. Muslim	5. Other (specify)_	5. Other (specify)		
3. Protestant				
108 Ethnicity of respondent	t			
1. Oromo	4. Tigre			
2. Somali	5. Guragie			
3. Amhara	6. Others (specify)			
109 Marital status				
. Married	2. Unmarried			
Divorced	3. Widowed			
1010 Educational status of re	spondent			
1. Unable to read and wri	te 4. Grade 9 -12			
2. Can read and Write	5. University(Co	ollege		
3. Grade 1-8				
Interview questions				
<b>201</b> Is the time for service is c	onvenient for you 1, Yes 2, No			
	Q. No1 what is your re	ecommendati		
202 If No for				
202 If No for  203What do you feel about the	e waiting time between your first arriva			
202 If No for  203What do you feel about the and the time you received	e waiting time between your first arriva			
202 If No for  203What do you feel about the and the time you received  1) Too short	e waiting time between your first arriva			
202 If No for  203What do you feel about the and the time you received  1) Too short  2) Too long	e waiting time between your first arriva			
203 What do you feel about the and the time you received  1) Too short  2) Too long  3) Reasonable	e waiting time between your first arriva			
203What do you feel about the and the time you received  1) Too short  2) Too long  3) Reasonable  4) Do not know	e waiting time between your first arrivathe drugs?	al at dispensa		
203What do you feel about the and the time you received  1) Too short  2) Too long  3) Reasonable  4) Do not know  204 Is the dispensing room co	e waiting time between your first arrivation the drugs?			
203What do you feel about the and the time you received  1) Too short  2) Too long  3) Reasonable  4) Do not know  204 Is the dispensing room contact the state of the short that the shor	e waiting time between your first arrivative drugs?  nvenient for you 1, Yes your recommendation	al at dispensa		
203What do you feel about the and the time you received  1) Too short  2) Too long  3) Reasonable  4) Do not know  204 Is the dispensing room contact the state of the short that the shor	e waiting time between your first arrivation the drugs?	al at dispensa		

1	When to take drug/time/	
2	How to take the drug/ with water, chewing,	
	swallowing/	
3	How to keep drugs/ keep drugs at home such as keep	
	at dry place, out of reach of children, etc	
4	Not to stop the drugs when side effects occur ways of	
	reporting	

<b>207</b> Do you have general comment	
•	

### Questionnaire to ART patients in Afan Oromo Informed Consent

Odeefanno funaanu utuu hin jalqabin namootni odeefannoo funaanan karaa ogeessa qoricha kennuu dhukkubsataa wajjin wal qunnamu.Erga ogeessi qorichaa kayyoo fi xiyyefanno qorannicha dhukkubsatootaf ibsee booda, namni odeeffanno funaanu kun dhukkubsataa wajjin waliigaltee uuma.dhukkubsataan suniif namni odeeffanno funaanu erga waliigalani booda odeefannotu funaanama . Dhukkubsatichi yoo fedhe odeeffannoo kennu dhiisuu danda'a.

Akkam ooltan/bultan. An maaqan koo-------------------jedhama. Gaaffii fi deebin an isiini wajjin godhuu haala kenninsa tajaajila qoricha farra HIV/AIDS akka godina Jimmatti kennamu irratti odeefanno gaha argachuuf na gargaara. Kayyoon gaaffichas tajaajila kennamu fooyyesuuf. Waa'ee gaaffii fi deebi kanas ogeessi qorichaa waan isinitti hime natti fakkaata. gaffin ko kun hubannoo keessan akkasumas odeeffanno isin argatan beekufis ni fayyada. Unka gaaffii kana irratti maqaan keessan hin barreeffamu. Odeeffannoon isin naaf laatanis iccitiin isa ni eegama. Gaaffii deebisu hin barbaanne kamiyyu deebisuu dhiisuu dandeessu, yoo feetanis gaaffii fi deebicha addaan kutuu ni dandeessu.

maqaa	nama odeeffannoo funaanu	mallatto
Mallat	too nama gaafatamee	
I.	Odeeffannoo waliigalaa	
	101AanaaBuufata fayyaa	<del></del>
	102 Guyyaa	
	103 Yeroo ittii gaaffii fi deebin jalqabe	

J	104 Kooddii unka gaaffii	
1	105. Saala 1.dhiira 2. dhalaa	
1	106. Umrii(Wagaan)	
107.	. Amantii 1. ortodoxii 2.musilima 3. protestanti 4. Catolikii 5. kan biro	0(
	ibsi)	
108.	. Qomoo/sanyii 1. oromo 2. somali 3. amaraa 4.tigiree 5. guragee 6. k	an
	biroo( ibsi)	
	109.Haala fudhaa fi heeruma	
	1) Fuudheera/heerumeera	
	2) hin fuune/heerumne	
	3) du'aan kan gargar	
	ba'e/baate	
	4) wal iiku 5) kan biroo	

	1) hin baranne			
	2) barresu fi dubbisuu kan danda'u/da	andeessu		
	3) kutaa1-6			
	4) kutaa 7-12			
	5) Universitii/collagii			
	II. <b>Gaaffile</b>			
201 yeroo	n tajaajilaa itti siif kenname mijaata ture?	1. eeyye	2.miti	
202.	Yoo deebin ke mitii	ta'e,	yaada	akkam
aatta?				
203 Yeroo	o turti qoricha fudhattee fi dhufte gidduu jiru	maal sitti	fakkaata? a	) baaye
gabaaba dł	na b) baayee Dheera dha c) giddu galeessa d	) hin beek	tu	
<b>204</b> Kutaai	n qorichi itti kennemu mijataa dha? 1)eeyye	2) miti		
205	Yoo deebin ke mitii ta'e,	yaada	akkam	laatta?
206 Yeroo	o qoricha fudhattan odeeffannoo armaan gadii	argatanitt	u?	
akkofsaa		Eeyye	Miti	
	yeroo kam akka qoricha fuudhattu			
2	haala kamiin akka fudhattu/bishaanin,			
	alaanfachuudhaan			
3	qorichichaa bakka akkami akka ka'uu			
	qabdu/bakka ijjoleen hin geenye, bakka			
	jiidha hin qabne			
1	malltowaan tokko tokko qorichichan wal-			
	qabate mulachu danda'u isiniti imamera?			
207. Yadda	a waligalaa yoo qabatee?			

110. Sadarkaa barumsaa

እንደምን አደሩ/ <sup>a</sup> ሉ።እኔ	• ባላስሁ።
የዚ <i>ህ ቃ</i> ስ መጠይቅ ዋናዉ አሳ <mark>ማ</mark> በጅማ ዞ	<sup>ነን</sup> የፀረ ኤች አይቪ <i>መ</i> ድዛኒት የሚሰጥባቸዉ
ቦታዎች ላይ የሚሰጠዉን አ <mark>ንል</mark> ግሎት ትክክ	ስለኛ መረĺ ለማÓኘት ነዉ።የ <i>ማገኘ</i> ¬ መረĺ ም
ስማ ደረ <i>ገ</i> መ. አንክብንቤ መሻሻል <i>እግ</i> ዛ <i>የዩር ጋል</i>	እ።ስለማደር <b>ግለ</b> ዎት <i>ቃ</i> ለ መጠይቅ አገልግሎቱን
	ት ተስፋ አደር ኃለሁ።ዛሬ ባንኾት አንልግሎት
	ነት እንድሁም <i>ያገኙትን መ</i> ረጃ አንድነግሩኝ
	ጉ ለኤሁን ያገተገን ውሬት ለንአገንና ነ Ի ሁኔ• ም ሚስጥራዊ ይሆናል።ማንኛዉንም
ጥያቄ አንድመልሱ አይገደዱም።በማንኛዉም •›› መ	•
,	<mark>ይደስሁም</mark>
አ <b>መስ</b> ግናስሁ።	
¾ÖÁቲ¬ ስም	
ò <i>C</i> <sup>o</sup> y	
¾ŀÖÁセ¬ ò <i>Cማ</i>	
የተጠያቂዉ አጠቃሳይ ሁኔ•	
101 ወረር³/ምስሪ/	Á ቤቱ ስም
102 ቀን	
<b>103</b> ቃለ መጠይቁ የተጀመረበት ሰዓት	
<b>104</b> Questionnaire code number	
105 የተጠያቂው ፆታ	
1 ወንድ	2 ሴት
106 <i>ዕድሜዎ ስንት</i> ንዉ?አ <i>ወ</i> ካ	ት
107 የየትኛወ ሃይማኖት ተከታይ ነፃ	<b>ዎ</b> ችን
1 ኦርቶዶክስ	3 ፕሮቴስታንት
2 <i>ወ</i> ፦ስ <b>ሲ.</b> ም	4 ካቶሊክ
5 ሌላ(ይገለጽ)	
108 ብሄረሰብዎ ከየትኛው ይመደባል? 1 ኦሮሞ	4 ትግራ
2 ሱ <i>ማ</i> ሌ	5 <i>ጉራጊ</i>
3 <b>አማ</b> ራ	
6 ሴሳ(ይገለጽ) 109 የ <i>ጋብቻ ሁ</i> ኔታ	_
109	5 <b>ሌ</b> ሳ ( <i>ይገ</i> ለጽ)
2 \$479	<u> </u>
3 ባል/ <b>ሚ</b> ስት የሞተበት	
4 የተፋታ 1010 የትምሀርት ደረጃ	2 <i>ማን</i> በብና <i>መ</i> ፃፍ ብቻ የሚችል
IVIV III VAI MAI	2 (7) ((1 0° (7 ) 1/2 ) LTB(
1 <i>ማን</i> በብና <i>መፃ</i> ፍ ማይችል	

ለ1-8ኛ ክፍል የደረሰ

#### የቃስ መጠይቁ ጥያቄዎች

201 አገልግሎቱን ለማግኘት የተሰጠዉ ጊዜ ምቹ ነዉን? 1)አዎ 2)አይደለም 202 ለአንደኛዉ ጥያቄ አይደለም ከሆነ አስተያይትዎ ምን ቢሆን ይሻላል ይላሉ?

203. ወደ መድሃኒት ክፍል በመጡበት ስዓት እና መድሃኒት አግኝተዉ በሄዱበት ስዓት መከከል ያለዉን ጊዜ እንዴት ያዩታል?

1 )በጣም *አጭር* 

2) fl× 9° • 2| 9°

3) 9°778° Q

4) አላዉቅም

204 አንልግሎቱ የሚሰጥበት ክፍል ምቹ ነዉን? 1. አዎ 2. አይደለም

205 ለአራተኛዉ ጥያቄ አይደለም ከሆነ መልሰዎ ምን ቢሆን ይሻላል ይላሉ?

206 አንልግሎቱን በሚያንኙበት ጊዜ የሚከተሉትን መረጃዎች አግኝተዋልን?

ተ.ቁ		ስ <b>ዎ</b>	<b>ሕ</b> ይደስም
1	መድሃኒት የሚዎሰዱበትን ሰዓት		
2	<i>መድሀ</i> ኒቱ ሲወሰድ ሊ <i>ያ</i> ስከት <b>ለ</b> ው		
	የሚቸለው ነገር ተነፃሮወታል		
3	መድሃኒቱን  እንዴት መዉሰድ		
	እንዳስበዎ(በዉሃ የምታኝ¡ ¾ሚª∅)		
4	መድሃኒት  እንዴት ማስቀመት		
	አንዳስበዎት (ደረቅ ቦታ ልጆች		
	በማይደርሱበት ቦ• )		

207. ባጠቃላይ ስለ አንልግሎቱ የሚሰጡት አስተያየት ካለ

*አ*መሰ**ግናስ**ሁ